

## **Community Innovation Survey 2008-2010**

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## **Contents**

		Page
Chapter 1	Overview and Summary	5
Chapter 2	Technological Innovation Rates	13
Chapter 3	Technological Innovation Types	21
Chapter 4	Technological Innovation: Detailed Types	25
Chapter 5	Technological Innovation Turnover	29
Chapter 6	Technological Innovation Expenditure	35
Chapter 7	Technological Innovation Co-operation	41
Chapter 8	Barriers to Technological Innovation	47
Chapter 9	Organisational Innovation	53
Chapter 10	Marketing Innovation	57
Chapter 11	Creativity and Skills	65
Chapter 12	Other Business Indicators and Innovation	71
Appendix 1	Background Notes	75
Appendix 2	Key to NACE Rev. 2 Classification	77
Appendix 3	Definitions	81
Appendix 4	CIS 2008-2010 Survey Form	83

## **Chapter 1**

## **Overview and Summary**

The Community Innovation Survey (CIS) 2008-2010 is a survey of innovation activities of enterprises in Ireland and other EU Member States. The survey collected information about product and process innovation, organisational and marketing innovation and other key variables during the three year period 2008 to 2010 inclusive. The majority of the data presented here refers to technological innovation; new or significantly improved goods or services; the implementation of new or significantly improved processes; or ongoing/abandoned innovation for products and processes.

The Community Innovation Survey is jointly conducted by the Central Statistics Office (CSO) and Forfás to increase efficiency in the collection of statistical data and to reduce the burden on the participating enterprises. Data was collected in accordance with Section 33 of the Statistics Act, 1993 and with EU law and the survey was carried out under the agreed set of international rules as laid out in the OECD Oslo manual<sup>1</sup>. Detailed results from the survey are included in Chapters 2 to 11 and results based on linking data to the Structural Business Surveys (the Census of Industrial Production and the Annual Services Inquiry) are included in Chapter 12.

Note: The CIS 2008-2010 is an enterprise sample based survey, which was conducted under the Statistics (Community Innovation Survey) Order 2010 (S.I. No.562 of 2010) made under the Statistics Act, 1993. A total of 4,532 forms were issued of which 3,245 were returned (a response rate of 72%).

The business classification used for CIS 2008-2010 survey is the Statistical Classification of Economic Activities in the European Community (NACE Rev.2)<sup>2</sup>. The CIS 2008-2010 includes Industry (NACE 05-39) and Selected Services sectors (NACE 46, 49-53, 58, 61-66 and 71), with 10 or more persons engaged.

 $<sup>^{1}\,\</sup>underline{\text{http://www.oecd.org/dataoecd/35/61/2367580.pdf}}\,(\text{The Measurement of Scientific and Technological Activities}).$ 

<sup>&</sup>lt;sup>2</sup> See Appendix 2 for NACE Rev. 2 Classification.

## Almost 60% of all enterprises were technological or non-technological innovation active during 2008-2010

Enterprises that are classed as technological or non-technological innovation active are those enterprises that: carried out a product innovation; a process innovation; have abandoned or on-going innovation activities; an organisational or marketing innovation between 2008 and 2010.

Overall, 60% of enterprises with 10 or more persons engaged in the industrial and selected services sectors were technologically or non-technologically innovation active over the period 2008-2010. These enterprises generated 78% of total turnover. Over three-quarters of total persons engaged worked in such enterprises. *See Table 1.1 and Figure 1.1.* 

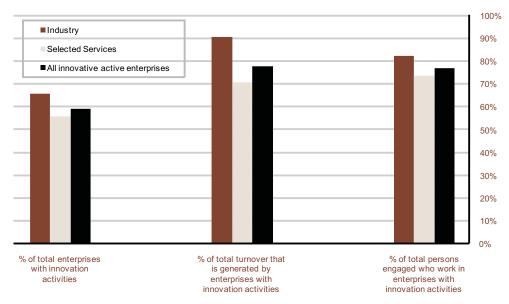
Table 1.1 Technological and non-technological innovation activity rates by sector and number of persons engaged, 2008 - 2010

			<u>%</u>
Number of persons engaged	% of total enterprises with innovation activities	% of total turnover that is generated by enterprises with innovation activities	% of total persons engaged who work in enterprises with innovation activities
Total Industry	66.0	90.8	82.4
<b>Total Selected Services</b>	55.9	71.1	73.8
All Enterprises			
10-49	54.8	61.8	57.3
50-249	76.2	81.8	78.3
250+	85.2	83.4	85.8
Total All Enterprises	59.5	78.0	77.2

Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

Note: Turnover and persons engaged in 2010.

Figure 1.1 Technological and non-technological innovation activity rates by sector for all enterprises, 2008 - 2010



Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

## Almost half of all enterprises were technological innovation active during 2008-2010

Enterprises that are classed as technological innovation active are those enterprises that had carried out a product innovation or a process innovation in the survey period, or that had abandoned or on-going innovation activities.

Overall, it was found that almost 47% of all enterprises with ten or more persons engaged in the industrial and selected services sectors were innovation active in the reference period. These enterprises generated over 70% of all turnover, and employed 68% of persons engaged. See Figure 1.2.

80% 70% 60% 50% 40% 30% 20% 10% 0% % of total persons engaged who work in enterprises with % of total enterprises with % of total turnover that innovation activities is generated by enterprises innovation activities with innovation activities

Figure 1.2 Technological innovation activity rates for all enterprises, 2008 - 2010

Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

### International technological innovation activity rate rankings

The Community Innovation Survey is carried out in all EU member states. The most recent data available from Eurostat is taken from the 2006-2008 survey, and allows comparisons across the entire community. When analysing results, Ireland shows the 7th highest innovation rate of all countries for whom data has been published.

While the technological innovation activity rate for enterprises in industry and selected services sectors with at least ten persons engaged was 47% in Ireland in the period 2008-2010, comparable innovation activity rates will not be available for the other EU member states until the last quarter of 2012. See Figure 1.3.

activities, 2006 - 2008 Germany Portugal Belgium Estonia Ireland (2010) Finland Luxembourg Ireland (2008) Sweden Cyprus Austria Denmark Italy Czech Republic France Netherlands Slovenia Spain Malta Lithuania Bulgaria Slovakia Hungary Latvia Poland Romania 70% 0% 10% 20% 30% 40% 50% 60%

Figure 1.3 Percentage of total enterprises with technological innovation

Source: Eurostat - Community Innovation Survey 2006 - 2008. Data for United Kingdom and Greece not available.

Note: Turnover in 2008.

Note: Ireland 2008 NACE Rev 2 includes Industry (NACE 05-39); Selected Services (NACE 46, 49-53, 58, 61-66, 71). See Appendix 2 for NACE classifications

## Almost 28% of enterprises were engaged in product innovations, while almost 33% were engaged in process innovations

Over one in four (28%) of enterprises in the industrial and selected services sectors had product innovations while a third (33%) were engaged in process innovations. Close to one in five enterprises (18%) of these enterprises were engaged in both process and product innovations. Almost 41% of industrial enterprises were engaged in process innovations compared to nearly 29% of enterprises in selected services sectors. Foreign owned enterprises were more likely to engage in product innovations, process innovations or both product and process innovations compared to Irish owned enterprises. See Figure 1.4.

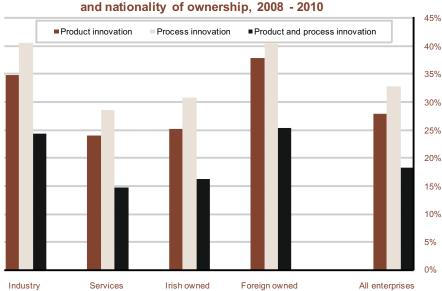


Figure 1.4 Product and process innovation activity rates by sector and nationality of ownership, 2008 - 2010

# Over 9% of turnover in the industrial and selected services sectors in 2010 resulted from new to firm or new to market product innovations

Almost 5% of turnover for enterprises in 2010 was estimated to be the result of new to market product innovations in the reference period, while over 4% of turnover was as a result of new to firm product innovations in the same period.

Close to 11% of the turnover of foreign owned enterprises was generated as a result of new to market and new to firm product innovations compared to nearly 7% of the turnover of Irish owned enterprises. See Figure 1.5.

Turnover: New to firm
Turnover: New to market

6%

4%

2%

Industry Services Irish owned Foreign owned All enterprises

Figure 1.5 Percentage of total turnover attributed to product innovation activities by sector and nationality of ownership, 2008 - 2010

### Over €2.5 billion spent on technological innovation activity in 2010

Total expenditure on technological innovation related activities across the Irish economy was estimated at over €2.5bn in 2010. Industrial enterprises spent €1.7bn, while selected services enterprises spent €830m. Over 49% of expenditure or nearly €1.3bn was spent on in-house Research and Development. See Figure 1.6.

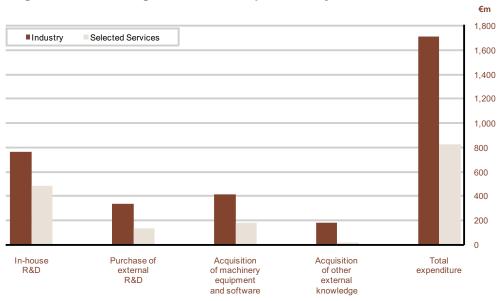


Figure 1.6 Technological innovation expenditure by sector, 2010

## Nearly 30% of all technological innovation active enterprises were engaged in innovation co-operation

Over one in four (29%) of all technological innovation active enterprises were engaged in innovation co-operation. Almost one in three (32%) technological innovation active industrial enterprises engaged in innovation co-operation compared to over one in four (26%) enterprises in the selected services sectors. See Figure 1.7.

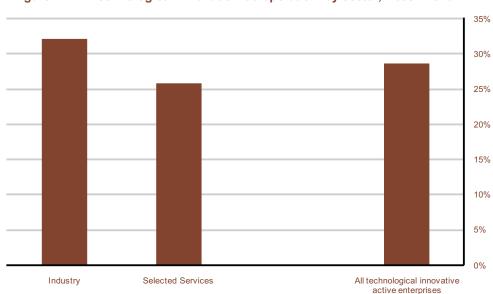


Figure 1.7 Technological innovation co-operation by sector, 2008 - 2010

## **Chapter 2**

# Technological Innovation Rates

#### Introduction

Enterprises that were classed as technologically innovation active are those enterprises that had carried out a product innovation or a process innovation between 2008 and 2010, or that had abandoned or had on-going innovation activities. The tables and graphs presented in this chapter are in respect of technologically innovation active enterprises only.

### **Technological Innovation Rates by Number of Persons Engaged**

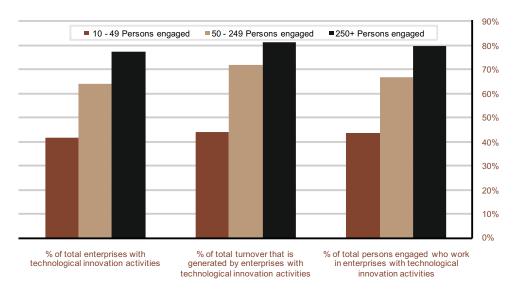
In the period 2008 to 2010 inclusive, almost 47% of enterprises in Ireland with ten or more persons engaged indicated that they were active innovators. Almost 71% of the turnover was generated by enterprises that were engaged in innovation activities, while 68% of persons engaged worked in such innovation active enterprises. Large enterprises (250+ persons engaged) generated over four-fifths of turnover. See Tables 2.1 and 2.6 and Figure 2.1.

Table 2.1 Technological innovation activity rates by number of persons engaged, 2008 - 2010

Number of persons engaged	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	% of total persons engaged who work in enterprises with technological innovation activities
10-49	41.7	44.0	43.6
50-249	64.0	71.9	66.7
250+	77.3	81.5	79.9
All enterprises	46.8	70.8	68.1

Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

Figure 2.1 Technological innovation activity rates by number of persons engaged, 2008 - 2010



## **Technological Innovation Rates by Sector and Number of Persons Engaged**

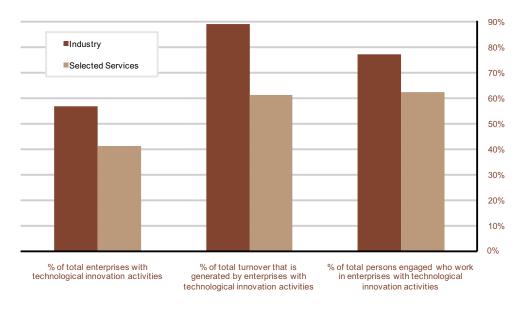
Almost 57% of industrial enterprises were classed as innovation active in the period 2008 to 2010. These accounted for nearly 89% of the turnover generated in industry. Over 41% of selected services enterprises were innovation active during the same period and these accounted for 61% of turnover generated for enterprises in the selected services sectors. While 93% of the turnover of all large industrial enterprises was generated by active innovators, 87% of persons engaged by large industrial enterprises worked in innovation active enterprises. See Tables 2.2 and 2.6 and Figure 2.2.

Table 2.2 Technological innovation activity rates by sector and number of persons engaged, 2008 - 2010

Number of persons engaged	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	% of total persons engaged who work in enterprises with technological innovation activities
Industry			
10-49	48.8	61.4	51.5
50-249	75.9	87.4	77.7
250+	85.8	93.0	87.0
Total	56.7	88.7	77.0
Selected Services			
10-49	38.2	41.3	39.4
50-249	53.1	60.6	55.9
250+	69.2	73.5	75.5
Total	41.2	61.1	62.1
All enterprises	46.8	70.8	68.1

Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

Figure 2.2 Technological innovation activity rates by sector, 2008 - 2010



## Technological Innovation Rates by Nationality of Ownership and Number of Persons Engaged

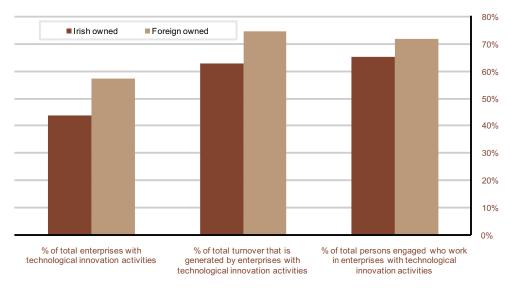
Over 57% of all foreign enterprises with ten or more persons engaged were innovation active compared to nearly 44% of Irish owned enterprises. Almost 75% of total turnover was generated by foreign enterprises with innovation activities compared to nearly 63% for Irish owned enterprises. Over 72% of persons engaged by foreign enterprises were engaged by enterprises that were innovation active compared to over 65% of persons engaged by Irish owned enterprises. See Tables 2.3 and 2.6 and Figure 2.3.

Table 2.3 Technological innovation activity rates by nationality of ownership and number of persons engaged, 2008 - 2010

			%
Number of persons engaged	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	% of total persons engaged who work in enterprises with technological innovation activities
Irish			
10-49	40.3	38.0	42.0
50-249	64.3	71.0	65.9
250+	71.1	74.5	82.1
Total	43.9	62.8	65.3
Foreign			
10-49	48.9	48.4	50.6
50-249	63.9	72.4	67.6
250+	81.0	84.2	77.7
Total	57.3	74.8	72.1
All enterprises	46.8	70.8	68.1

 $\textbf{Source:} \ \mathsf{CSO/Forf\'{a}s} \ \textbf{-} \ \mathsf{Community} \ \mathsf{Innovation} \ \mathsf{Survey} \ 2008 \ \textbf{-} \ 2010.$ 

Figure 2.3 Technological innovation activity rates by nationality of ownership, 2008 - 2010



Note: Turnover and persons engaged in 2010

#### **Technological Innovation Rates by Sector and Nationality of Ownership**

In excess of two-thirds of foreign owned industrial enterprises were innovation active compared to over a half of Irish owned industrial enterprises. In the reference period, over 51% of foreign owned enterprises in selected services sectors were innovation active compared to over 38% of such Irish owned enterprises. While 91% of the turnover of foreign owned industrial enterprises was generated by innovation active enterprises, the corresponding figure for Irish owned enterprises was over 83%. See Tables 2.4 and 2.6, and Figures 2.4 and 2.5.

Table 2.4 Technological innovation activity rates by sector and nationality of ownership, 2008 - 2010

			%
	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	% of total persons engaged who work in enterprises with technological innovation activities
Industry			
Irish	53.5	83.1	72.4
Foreign	69.0	91.0	82.0
Selected Services			
Irish	38.2	54.0	61.2
Foreign	51.3	65.1	63.4
All enterprises	46.8	70.8	68.1

Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

Figure 2.4 Technological innovation activity rates by sector and nationality of ownership, 2008 - 2010

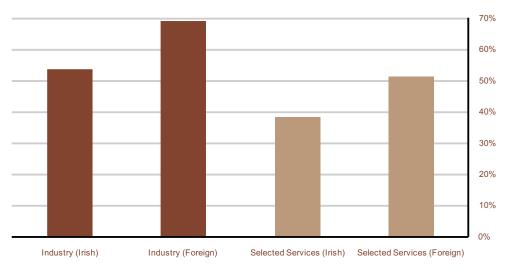
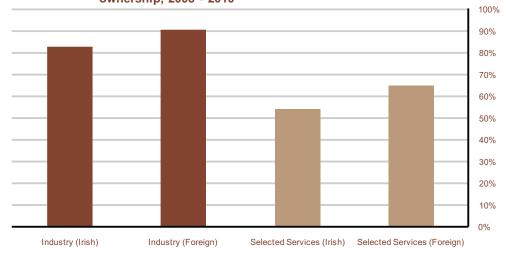


Figure 2.5 Percentage of total turnover that is generated by enterprises with technological innovation activities by sector and nationality of ownership, 2008 - 2010



Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

### **Technological Innovation Rates by Detailed Sector**

Nearly three-quarters (73%) of all enterprises in NACE¹ sectors 19-22 were innovation active and these enterprises accounted for over 94% of turnover and nearly 89% of persons engaged. Over two-thirds (69%) of enterprises in NACE sectors 10-12 were engaged in innovation activities while in NACE sectors 10-12 and 26-28, 91% and 90% respectively, of all turnover was generated by those enterprises that were innovation active. Almost four-fifths of persons engaged in NACE sectors 26-28 were engaged by enterprises that were innovation active over the period. See Table 2.5.

<sup>&</sup>lt;sup>1</sup> See Appendix 2 for NACE Rev. 2 Classification.

Table 2.5 Technological innovation activity rates by NACE sector and sub-sector, 2008 - 2010

NACE code	NACE sector	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	engaged who work in enterprises with technological innovation activities
Industry				
02-09	Mining and Quarrying	26.4	54.9	8.99
10-33	Manufacturing	58.5	89.0	0.77
10-12	Manufacture of food products, beverages and tobacco	68.7	91.3	81.8
	10 Manufacture of food products	67.4	9.06	80.1
11-12	12 Manufacture of beverages and tobacco products	91.7	95.7	97.3
13-15	Manufacture of textiles, wearing apparel, leather and related products	55.6	38.0	44.4
16-18	Manufacture of wood, paper, printing and reproduction of recorded media	50.8	75.9	9.99
	16 Manufacture of wood and products of wood and cork; except furniture; and manufacturing of articles of straw and plaiting materials	61.0	84.7	74.6
	17 Manufacture of paper and paper products	50.7	59.6	64.3
	18 Printing and reproduction of recorded media	42.0	76.0	62.1
19 - 22	Manufacture of petroleum, chemical, pharmaceutical, rubber and plastic products	72.5	94.4	88.9
23 - 25	Manufacture of other non-metallic mineral products, basic metals and fabricated	47.9	63.6	59.1
	23 Manufacture of other non-metallic mineral products	50.9	63.3	0.09
. •	24 Manufacture of basic metals	37.5	67.9	50.8
	25 Manufacture of fabricated metal products, except machinery and equipment	48.3	65.6	0.09
26-28	Manufacture of computer, electronic and optical products; electrical equipment, machinery and equipment n.e.c.	61.6	89.8	78.7
		58.3	76.9	72.6
		60.1	78.3	75.8
29 - 30	Manufacture of motor vehicles, trailers, semi-trailers and other transport equipment	61.9	83.5	78.3
31-33	Manufacture of furniture; jewellery, musical instruments, toys; repair and installation of machinery and equipment	53.3	70.2	74.5
	31 Manufacture of furniture	43.0	52.5	53.7
	32 Other manufacturing	70.9	72.4	79.3
	33 Repair and installation of machinery and equipment	39.1	48.2	51.5

Table 2.5 Technological innovation activity rates by NACE sector and sub-sector, 2008 - 2010 - continued

NACE code	NACE sector	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	% of total persons engaged who work in enterprises with technological innovation activities
35-39	Electricity,gas,steam, air conditioning supply, Water Supply; Sewerage, Waste Management and Remediation Activities	43.6	91.9	79.9
05-39	Industry	26.7	88.7	77.0
Selected Services	\$6			
46	Wholesale trade, except of motor vehicles and motorcycles	36.4	56.9	45.1
49-51	Land transport and transport via pipelines, water transport and air transport	27.6	74.7	56.5
52 - 53	Warehousing and support activities for transportation and postal and courier activities	38.6	64.9	76.5
58, 62, 63	Publishing, computer programming and consultancy, information and service activities	8.69	80.9	69.1
19	Telecommunicatiions	54.4	65.0	42.3
64-66	Financial and insurance activities.	42.1	53.6	75.9
64	Financial service activities, except insurance and pension funding	39.6	48.6	86.8
65	Insurance, reinsurance and pension funding, except compulsory social security	51.6	9:09	61.6
99	Activities auxiliary to financial services and insurance activities	41.5	55.4	9:09
7.1	Architectural and engineering activities; technical testing and analysis	40.7	53.0	49.0
46, 49-53, 58, 61-66, 71	Selected Services	41.2	61.1	62.1
	All enterprises	46.8	70.8	68.1
I, 000	0,000 0,000 0,000			

Table 2.6 Summary of technological innovation activity rates by sector, nationality of ownership and number of persons engaged, 2008 - 2010

			%
	% of total enterprises with technological innovation activities	% of total turnover that is generated by enterprises with technological innovation activities	% of total persons engaged who work in enterprises with technological innovation activities
Industry			
Irish	53.5	83.1	72.4
Foreign	69.0	91.0	82.0
Irish and foreign			
10-49	48.8	61.4	51.5
50-249	75.9	87.4	77.7
250+	85.8	93.0	87.0
Total	56.7	88.7	77.0
Selected Services			
Irish	38.2	54.0	61.2
Foreign	51.3	65.1	63.4
Irish and foreign			
10-49	38.2	41.3	39.4
50-249	53.1	60.6	55.9
250+	69.2	73.5	75.5
Total	41.2	61.1	62.1
All sectors			
Irish			
10-49	40.3	38.0	42.0
50-249	64.3	71.0	65.9
250+	71.1	74.5	82.1
Total	43.9	62.8	65.3
Foreign			
10-49	48.9	48.4	50.6
50-249	63.9	72.4	67.6
250+	81.0	84.2	77.7
Total	57.3	74.8	72.1
Irish and foreign			
10-49	41.7	44.0	43.6
50-249	64.0	71.9	66.7
250+	77.3	81.5	79.9
All enterprises	46.8	70.8	68.1

## **Chapter 3**

# Technological Innovation Types

#### Introduction

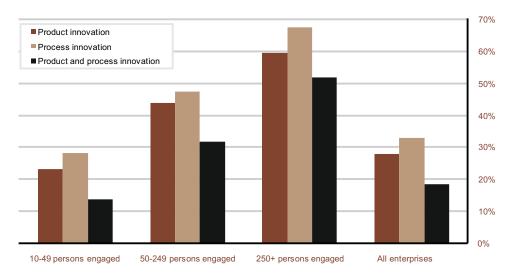
Enterprises active in technological innovation were engaged in either product innovations, process innovations or both. In addition, some enterprises had ongoing or abandoned innovation activities.

In the period 2008 to 2010 inclusive, almost 28% of all enterprises with ten or more persons engaged were engaged in product innovations, nearly 33% of enterprises were engaged in process innovations and 5% had ongoing or abandoned innovation activities. Nearly one-fifth (18%) of all enterprises were engaged in both product and process innovations.

#### **Innovation Rates**

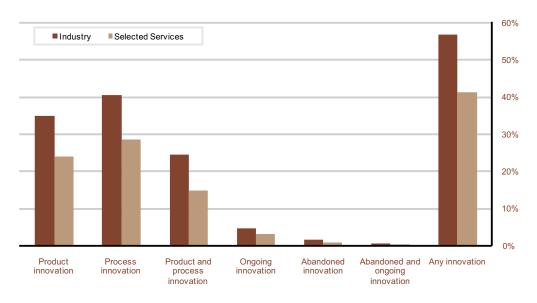
Product and process innovation rates tended to be higher as the size of the enterprise increased with large enterprises more than twice as likely to be engaged in product or process innovation activities than small enterprises. For example, while 23% of small enterprises were product innovators, just under 60% of large enterprises were engaged in product innovations. Similarly, while over 28% of small enterprises were engaged in process innovations, over 67% of large enterprises were process innovators. See Figure 3.1 and Table 3.1.

Figure 3.1 Detailed innovation activity rates by number of persons engaged, 2008 - 2010



Industrial enterprises had higher rates of product innovation, process innovation and combined product and process innovation compared to those in the selected services sector. In excess of one-third of all industrial enterprises were engaged in product innovation compared to almost a quarter in the selected services sector. Almost 41% of industrial enterprises were actively engaged in process innovations compared to nearly 29% of selected services enterprises. See Figure 3.2 and Table 3.1.

Figure 3.2 Detailed innovation activity rates by sector, 2008 - 2010



Foreign owned enterprises were more likely to be engaged in product innovations, process innovations or both product and process innovations. Almost 38% of foreign owned enterprises and over a quarter of Irish owned enterprises were engaged in product innovations. In addition, over two in five (41%) of foreign owned enterprises were engaged in process innovations compared to close to one in three (31%) Irish owned enterprises. See Figure 3.3 and Table 3.1.

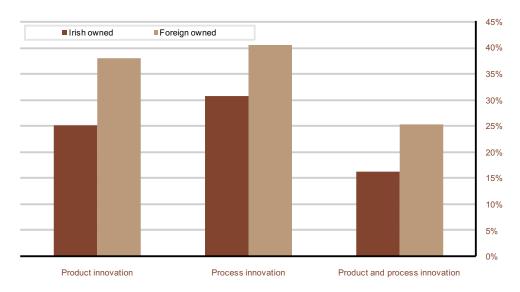


Figure 3.3 Innovation activity rates by nationality of ownership, 2008 - 2010

Detailed technological innovation activity rates by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 3.1

								%
	Nationality of ownership	nership	Sector of activity	ivity	Number of	Number of persons engaged	pə	
	Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	All Enterprises
Product innovation	25.2	37.9	34.9	24.0	23.0	44.0	59.6	27.9
Process innovation	30.7	40.5	40.5	28.5	28.1	47.4	67.5	32.9
Product and process innovation	16.3	25.3	24.4	14.8	13.7	31.8	52.0	18.2
Ongoing innovation	3.5	3.6	4.5	3.0	3.6	3.5	2.2	3.5
Abandoned innovation	1.1	1.2	1.6	0.8	1.0	1.6	0.7	1.1
Abandoned and ongoing innovation	4.0	0.5	9.0	0.3	9.0	9.0	0.7	0.4
Any innovation <sup>1</sup>	43.9	57.3	26.7	41.2	41.7	64.0	77.3	46.8

<sup>&</sup>lt;sup>1</sup> Respondents could engage in more than one type of innovation, hence the sum of the categories does not equal the total.

## **Chapter 4**

# Technological Innovation: Detailed Types

#### Introduction

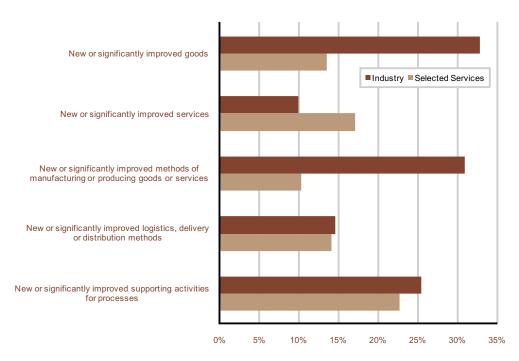
Enterprises that were product innovators were engaged in developing new or significantly improved goods or services. Process innovations included developing new or significantly improved methods of manufacturing or producing goods or services; new or significantly improved logistics, delivery or distribution methods; new or significantly improved supporting activities for processes.

#### **Product and Process Innovation Rates**

Almost 21% of all enterprises indicated that they were engaged in developing new or significantly improved goods, while nearly 15% of enterprises indicated that they were engaged in developing new or significantly improved services as a part of their product innovations. Close to a quarter (24%) of all enterprises were engaged in developing new or significantly improved supporting activities for processes. See Table 4.1.

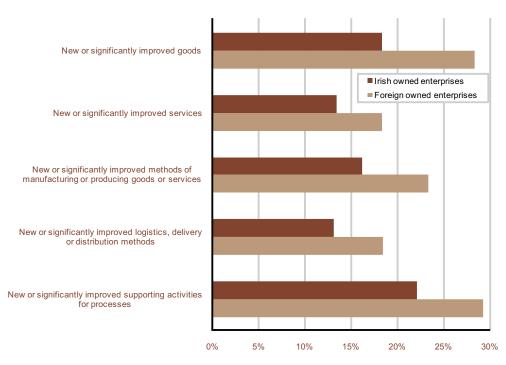
A third (33%) of all enterprises in the industrial sector developed new or significantly improved goods compared to nearly 14% of enterprises in the selected services sector, while more enterprises in selected services sectors developed new or significantly improved services compared to enterprises in the industrial sector. Nearly one in three industrial enterprises developed new or significantly improved methods of manufacturing or producing goods or services compared to one in ten selected services sector enterprises. See Figure 4.1 and Table 4.1.

Figure 4.1 Detailed product and process innovation activity rates by sector, 2008 - 2010



Over 28% of all foreign owned enterprises were engaged in developing new or significantly improved goods as part of their product innovations over the period 2008-2010 inclusive compared to over 18% of Irish owned enterprises. Foreign owned enterprises were also more likely to be engaged in any of the three types of process innovations. See Figure 4.2 and Table 4.1.

Figure 4.2 Detailed product and process innovation activity rates by nationality of ownership, 2008 - 2010



Detailed product and process innovation activity rates by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 4.1

Product innovations         Hish or significantly improved goods innovation methods         18.3 and a services         28.4 and a services         13.5 and a services         13.5 and a services           Product innovation New or significantly improved services innovation and focus in significantly improved methods of manufacturing or producing goods or services         16.1 and a services         16.2 and a services         16.1 and a ser		Nationality of ow	of ownership	Sector of activity	tivity	Number of	Number of persons engaged	pel	2
oved goods       18.3       28.4       32.8         oved services       13.4       18.4       9.9         25.2       37.9       34.9         oved methods of ing goods or services       16.1       23.3       31.0         oved logistics, delivery or oved supporting activities       13.1       18.4       14.6         oved supporting activities       22.1       29.3       25.5         30.7       40.5       40.5         43.9       57.3       56.7		Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	All Enterprises
oved goods       18.3       28.4       32.8         oved services       13.4       18.4       9.9         oved methods of ing goods or services       16.1       23.3       31.0         oved logistics, delivery or oved supporting activities       13.1       18.4       14.6         oved supporting activities       22.1       29.3       25.5         30.7       40.5       40.5       40.5	vations								
oved services 13.4 18.4 9.9  25.2 37.9 34.9  oved methods of 16.1 23.3 31.0  oved logistics, delivery or 13.1 18.4 14.6  oved supporting activities 22.1 29.3 25.5  30.7 40.5 40.5	ificantly improved goods	18.3	28.4	32.8	13.5	16.3	34.6	44.8	20.5
oved methods of ing goods or services       16.1       23.3       34.9         oved logistics, delivery or oved supporting activities       13.1       18.4       14.6         oved supporting activities       22.1       29.3       25.5         30.7       40.5       40.5         43.9       57.3       56.7	ificantly improved services	13.4	18.4	6.6	17.1	12.5	19.3	33.2	14.5
oved methods of ing goods or services       16.1       23.3       31.0         oved logistics, delivery or oved supporting activities       13.1       18.4       14.6         oved supporting activities       22.1       29.3       25.5         30.7       40.5       40.5         43.9       57.3       56.7	innovation <sup>1</sup>	25.2	37.9	34.9	24.0	23.0	44.0	59.2	27.9
oved methods of 16.1 23.3 31.0 ing goods or services oved logistics, delivery or 13.1 18.4 14.6 oved supporting activities 22.1 29.3 25.5 30.7 40.5 40.5 55.7	wations								
oved logistics, delivery or       13.1       18.4       14.6         oved supporting activities       22.1       29.3       25.5         30.7       40.5       40.5       40.5         43.9       57.3       56.7	ificantly improved methods of ng or producing goods or services	16.1	23.3	31.0	10.2	13.2	31.8	48.7	17.7
oved supporting activities 22.1 29.3 25.5 30.7 40.5 40.5 40.5 40.5 43.9 57.3 56.7	ificantly improved logistics, delivery or methods	13.1	18.4	14.6	14.1	12.0	19.9	37.2	14.3
30.7 40.5 40.5 43.9 57.3 56.7	ificantly improved supporting activities	22.1	29.3	25.5	22.7	20.3	34.6	46.9	23.7
43.9 57.3 56.7	innovation²	30.7	40.5	40.5	28.5	28.1	47.4	67.5	32.9
	uc	43.9	57.3	56.7	41.2	41.7	64.0	77.3	46.8

<sup>&</sup>lt;sup>1</sup> Respondents could engage in more than one type of product innovation, hence the sum of the categories does not equal the total.

<sup>&</sup>lt;sup>2</sup> Respondents could engage in more than one type of process innovation, hence the sum of the categories does not equal the total.

## **Chapter 5**

# Technological Innovation Turnover

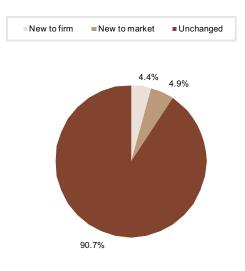
#### Introduction

Enterprises were asked to estimate how much of their total turnover was attributed to product innovations, separated into new to market innovations (a measure of novelty and creativity) and new to the firm innovations (those which were adopted by the firm but invented and created elsewhere).

## **Innovation Turnover**

Over 9% of the turnover of all active and non-active innovators in 2010 in the industrial and selected services sectors was as a result of product innovations over the period 2008 to 2010. Large enterprises attributed almost the same proportion of their turnover in 2010 to new to firm and new to market product innovations at almost 6% in respect of both. See Figure 5.1 and Table 5.1.

Figure 5.1 Percentage of total turnover attributed to product innovation activies<sup>1</sup> for all enterprises, 2010

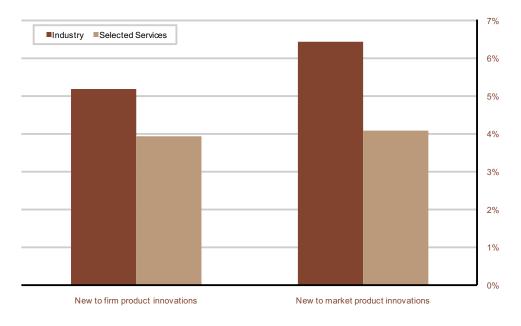


**Source:** CSO/Forfás - Community Innovation Survey 2008 - 2010. 

¹Product innovation activities during the period 2008 - 2010.

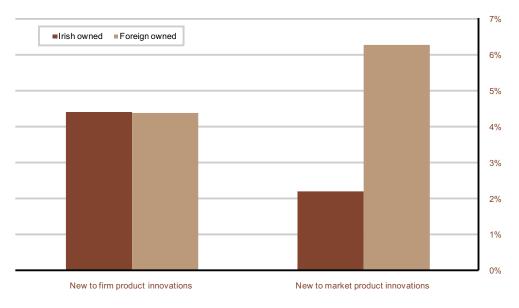
Industrial enterprises attributed in excess of 5% of their turnover to new to firm product innovations compared to 4% of turnover of the selected services sector. Enterprises in the industrial sector generated nearly 7% of their turnover from new to market product innovations compared to over 4% of enterprises in the selected services sectors. See Figure 5.2 and Table 5.1.

Figure 5.2 Percentage of total turnover attributed to new to firm and new to market product innovation activies by sector, 2008 - 2010



Irish owned and foreign owned enterprises both generated over 4% of their turnover from new to firm product innovations in 2010. Foreign owned enterprises however, generated nearly three times as much of their turnover from new to market innovations when compared to Irish owned enterprises in the same period. See Figure 5.3 and Table 5.1.

Figure 5.3 Percentage of total turnover attributed to new to firm and new to market product innovation activies by nationality of ownership, 2008 - 2010



#### **New to Firm and New to Market Product Innovations**

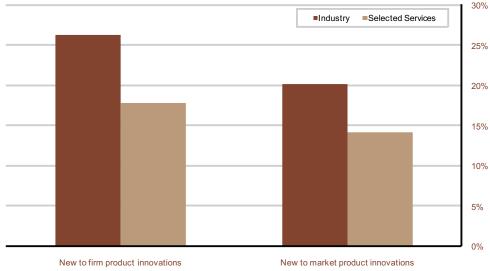
Figure 5.4

A fifth (21%) of all enterprises with ten or more persons engaged had new to firm product innovations over the period 2008-2010 inclusive while over 16% of enterprises were engaged in new to market product innovations in the same period. See *Table 5.2*.

Over one in four industrial enterprises were engaged in new to firm product innovations compared to nearly one in five in the selected services sector. Similarly, a fifth of all enterprises in the industrial sector were engaged in new to market product innovations compared to around one in seven enterprises in selected services sectors. *See Figure 5.4 and Table 5.2*.

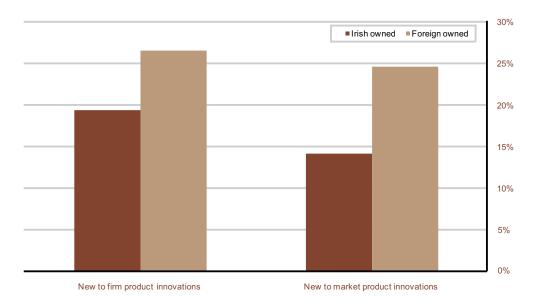
market product innovation activies by sector, 2008 - 2010

Percentage of enterprises engaged in new to firm and new to



More than one in four of all foreign owned enterprises were engaged in new to firm product innovations compared to nearly one fifth of Irish owned enterprises. Nearly 25% of foreign owned enterprises were engaged in new to market product innovations compared to over 14% of Irish owned enterprises. See Figure 5.5 and Table 5.2.

Figure 5.5 Percentage of enterprises engaged in new to firm and new to market product innovation activies by nationality of ownership, 2008 - 2010



Percentage of total turnover attributed to new to firm and new to market product innovation activities by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 5.1

Lundowt         Inish         Foreign         Industry         Selected Services         10-49         50-249         250+         All Enterprises           New to firm product innovations of changed and chang									%
Irish         Foreign         Industry         Selected Services         10-49         50-249         250+         Enterprime Protection           product innovations         4.4         4.4         5.2         4.0         2.4         3.4         5.6         Enterprime Protection           et product innovations         2.2         6.3         6.5         4.1         3.6         3.7         5.9         5.9           93.4         89.3         88.3         91.9         94.0         92.9         88.5         88.5           100.0         100.0         100.0         100.0         100.0         100.0         100.0		Nationality of ow	nership	Sector of ac	tivity	Number of	persons engag	pə	
vver       4.4       4.4       4.4       5.2       4.0       2.4       3.4       5.6         v to firm product innovations       2.2       6.3       6.5       4.1       3.6       3.7       5.9         v to market product innovations       2.2       6.3       88.3       91.9       94.0       92.9       88.5         shanged       100.0		Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	All Enterprises
v to firm product innovations         4.4         4.4         4.4         5.2         4.0         2.4         3.4         5.6           v to market product innovations         2.2         6.3         6.5         4.1         3.6         3.7         5.9           shanged         93.4         89.3         88.3         91.9         94.0         92.9         88.5           100.0         100.0         100.0         100.0         100.0         100.0         100.0         100.0	Turnover								
v to market product innovations 2.2 6.3 6.5 4.1 3.6 3.7 5.9 5.9 had been sharped 2.2 6.3 88.3 91.9 94.0 92.9 88.5 88.5 100.0 100.0 100.0 100.0 100.0 7	New to firm product innovations	4.4	4.4	5.2	4.0	2.4	3.4	5.6	4.4
thanged 93.4 89.3 88.3 91.9 94.0 92.9 88.5 88.5 100.0	New to market product innovations	2.2	6.3	6.5	4.1	3.6	3.7	5.9	4.9
100.0 100.0 100.0 100.0 100.0 100.0 100.0	Unchanged	93.4	89.3	88.3	91.9	94.0	92.9	88.5	2.06
	Fotal	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

Percentage of enterprises engaged in new to firm and new to market product innovation activities by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 5.2

								%
	Nationality of ow	of ownership	Sector of activity	ivity	Number of	Number of persons engaged	pa	
	lrish	Foreign	Industry	Selected Services	10-49	50-249	250+	All Enterprises
New to firm product innovations	19.4	26.6	26.4	17.9	17.4	32.5	4.44	21.0
New to market product innovations	14.1	24.7	20.2	14.3	12.7	28.3	41.9	16.4

## **Chapter 6**

## **Technological Innovation Expenditure**

#### Introduction

Enterprises were asked if they were active in any of the following categories over the three year period 2008-2010 and to estimate innovation spending on each of those categories in 2010 only: in-house Research and Development (R&D); purchase of external R&D; acquisition of machinery, equipment and software; acquisition of other external knowledge. More detailed information regarding expenditure by enterprises on R&D activities is available from the Business Expenditure on Research and Development (BERD) survey<sup>1</sup>.

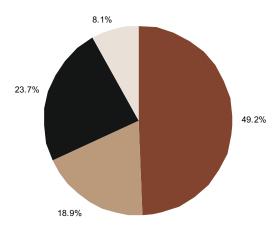
### **Technological Innovation Expenditure**

Total spending on innovation activities across the Irish economy was estimated to have been in excess of €2.5bn in 2010, of which nearly €1.3bn was spent on in-house R&D. Almost €604m, which represented 24% of all innovation expenditure, was spent on the acquisition of machinery, equipment and software. The value of purchases of external R&D was €481m which accounted for 19% of expenditure, while the acquisition of external knowledge at €207m accounted for over 8%. See Figure 6.1 and Table 6.1.

<sup>&</sup>lt;sup>1</sup>Results from the 2009-2010 BERD survey are available from the CSO website. Go to <a href="www.cso.ie">www.cso.ie</a> Releases and Publications: Science and Technology, Business Expenditure on Research and Development.

Figure 6.1 Percentage share of innovation expenditure by type of expenditure for all enterprises, 2010

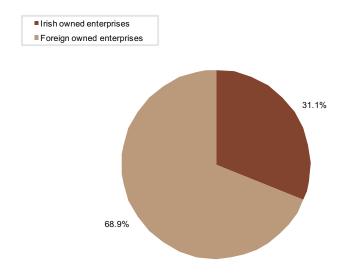




The total spend by industrial enterprises on innovation activities was over €1.7bn in 2010 while the total spend in selected services sectors was €830m. Industrial enterprises spent €764m on in-house R&D, €420m on machinery, equipment and software, €344m on external R&D and €187m on acquisition of external knowledge. Selected services sectors had a similar spend pattern and spent €488m on in-house R&D, €184m on machinery and equipment, €138m on external R&D and €20m on acquisition of external knowledge. See Table 6.1.

Irish owned enterprises spent €793m on innovation related activities in 2010. Foreign owned enterprises spent almost €1.8bn, or almost 69% of all innovation-related expenditure. Irish owned enterprises spent €382m on in-house R&D in 2010 compared to foreign owned enterprises which spent nearly €871m. See Figure 6.2 and Table 6.1.

Figure 6.2 Share of total innovation expenditure by nationality of ownership, 2010



### **Enterprises Engaged in Innovation Expenditure**

Over one in three enterprises (36%) had innovation expenditure in 2010. Almost 31% of all small enterprises, 52% of medium sized enterprises and nearly 68% of large enterprises had such expenditure in the period. See *Table 6.2*.

Industrial enterprises accounted for almost 48% of innovation related expenditure, compared to over 29% of enterprises in selected services sectors. Nearly 31% of enterprises in the industrial sector purchased machinery, equipment and software related to innovation activities compared to over 19% of selected services sector enterprises. See Figure 6.3 and Table 6.2.

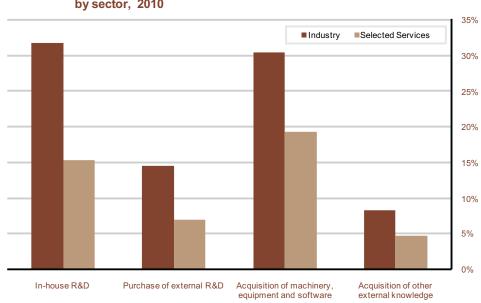


Figure 6.3 Percentage of enterprises with innovation expenditure by sector, 2010

Almost 34% of Irish owned enterprises had innovation related expenditure in the reference period compared to over 42% of foreign owned enterprises. Over one in five Irish owned enterprises purchased machinery, equipment and software related to innovation activities while approximately one in four foreign owned enterprises made such purchases. See Figure 6.4 and Table 6.2.

In-house R&D

Purchase of external R&D

Acquisition of machinery, equipment and software

Acquisition of other external knowledge

Figure 6.4 Percentage of enterprises with innovation expenditure by nationality of ownership, 2010

Technological innovation expenditure by nationality of ownership, sector and number of persons engaged, 2010 Table 6.1

								€m
٩	Nationality of ow	ownership	Sector of activity	tivity	Number of	Number of persons engaged	ged	A
	Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	technological innovative active enterprises
	382.4	870.6	764.4	488.5	237.3	326.5	689.1	1,252.9
	102.6	379.1	343.8	137.9	33.1	98.1	350.5	481.7
	288.5	315.5	420.4	183.6	142.0	202.9	258.9	603.9
	19.2	187.4	186.6	20.0	16.8	183.1	6.7	206.6
,-	792.6	1,752.6	1,715.2	829.9	429.3	810.6	1,305.2	2,545.1

Percentage of enterprises engaged in technological innovation expenditure by nationality of ownership, sector and number of persons engaged, 2010 Table 6.2

								%
	Nationality of o	ownership	Sector of activity	tivity	Number of	Number of persons engaged	pel	
	Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	All Enterprises
Engaged in:								
In-house R&D	19.9	26.4	31.8	15.4	16.6	35.7	55.2	21.3
Purchase of External R&D	8.5	14.3	14.6	7.1	7.3	17.1	28.9	9.8
Acquisition of machinery, equipment and software	22.9	25.3	30.6	19.4	21.0	30.7	40.4	23.4
Acquisition of other external knowledge	0.9	6.0	8.3	4.7	5.3	8.5	10.1	0.9
Total <sup>1</sup>	33.9	42.2	47.5	29.1	30.7	52.2	67.9	35.7

Respondents could engage in more than one innovation expenditure category, hence the sum of the categories does not equal the total.

# **Chapter 7**

### **Technological Innovation Co-operation**

#### Introduction

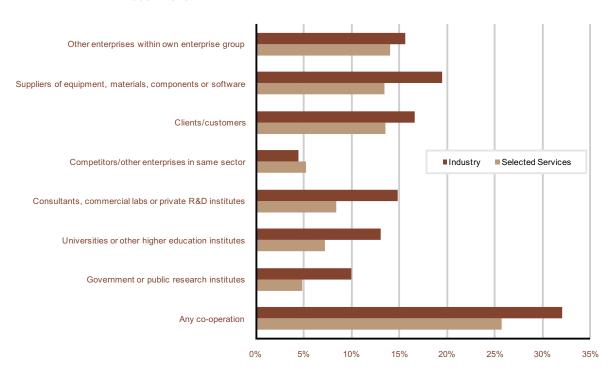
In developing new to market or new to firm product and process innovations, firms can develop these within their own firm or within their enterprise group. Alternatively, firms may engage in innovation co-operation with other sources to help develop these innovations.

### **Technological Innovation Co-operation Partners**

Close to 29% of all innovation active enterprises indicated that they engaged in some co-operation activity when developing their innovations. Nearly 61% of large innovation active enterprises were involved in innovation partnerships compared to almost 23% of small enterprises. Large enterprises were more likely to co-operate with other enterprises within their own enterprise groups than small or medium sized firms. Co-operation with suppliers of equipment, materials, components or software was the second most cited innovation partner for large enterprises at 37%. See Table 7.1.

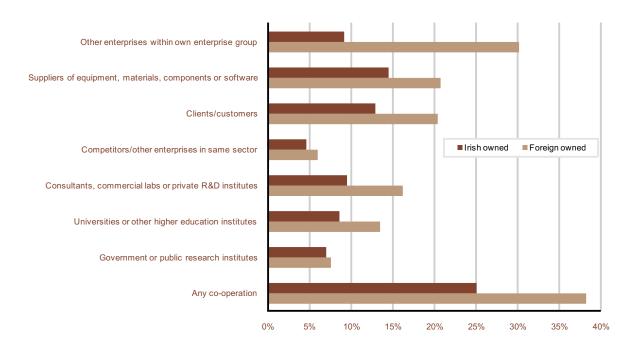
Nearly one in three (32%) of industrial enterprises and over one in four (26%) of selected services sector enterprises that were innovation active, indicated that they were engaged in innovation co-operation. Innovation co-operation partnerships with suppliers of equipment, materials, components or software were the most likely innovation partnerships in industry (20%) while 14% of selected services sector enterprises engaged in this type of innovation partnership. See Figure 7.1 and Table 7.1.

Figure 7.1 Type of co-operation partner for innovative enterprise by sector, 2008 - 2010



A quarter (25%) of all Irish owned enterprises engaged in innovation co-operation in the period 2008-2010 inclusive, while over a third (38%) of all foreign owned enterprises engaged in such innovation co-operation. Foreign owned enterprises were more likely to co-operate in all types of innovation co-operation categories when compared to their Irish counterparts. See Figure 7.2 and Table 7.1.

Figure 7.2 Type of co-operation partner for innovative enterprise by nationality of ownership, 2008 - 2010



### **Technological Innovation Co-operation Locations**

Over a fifth of all enterprises were engaged in innovation co-operation with partners that were located in Ireland, compared to almost 16% of enterprises that were engaged with partners in the Rest of Europe. See Figure 7.3 and Table 7.2.

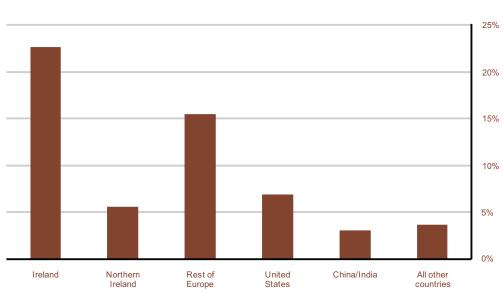


Figure 7.3 Location of co-operation partner for innovative enterprises, 2008 - 2010

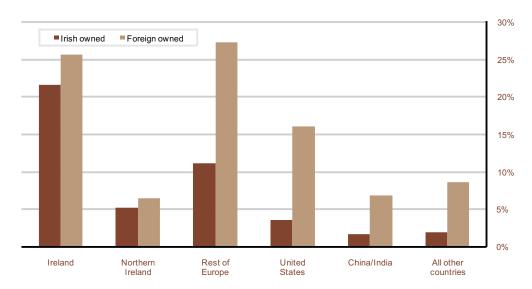
Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

Over one in four industrial enterprises and one in five selected services sector enterprises engaged in innovation co-operation with innovation partners that were located in Ireland. In excess of 18% of industrial enterprises were engaged in innovation co-operation with partners in the Rest of Europe compared to over 13% of selected services sector enterprises. See Table 7.2.

Around one in five Irish owned enterprises were engaged in innovation co-operation with enterprises located in Ireland while over 11% had innovation co-operation with partners located in the Rest of Europe. Over one in four (27%) of all foreign owned enterprises were engaged in innovation co-operation with enterprises located in the Rest of Europe while almost 26% co-operated with partners in Ireland. See Figure 7.4 and Table 7.2.

Almost half (49%) of large enterprises engaged in innovation co-operation with innovation partners located in Ireland while close to one in ten (9%) co-operated with innovation partners located in China/India. See Table 7.2.

Figure 7.4 Location of co-operation partner for innovative enterprises by nationality of ownership, 2008 - 2010



Type of co-operation partner for technological innovative enterprises by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 7.1

	Nationality of ownership	wnership	Sector of activity	activity	Number of	Number of persons engaged	gaged	W All
	Irish	Foreign	Industry	Selected	10-49	50-249	250+	technological innovative active enterprises
Other enterprises within own enterprise group	9.1	30.1	15.6	14.1	9.6	21.3	47.7	14.7
Suppliers of equipment, materials, components or software	14.4	20.7	19.5	13.5	11.9	23.1	37.4	16.1
Clients/customers	12.9	20.3	16.6	13.5	11.8	20.2	29.0	14.9
Competitors/other enterprises in same sector	4.5	5.9	4.5	5.2	4.4	5.2	12.6	4.9
Consultants, commercial labs or private R&D institutes	9.4	16.2	14.9	8.4	7.9	17.1	27.1	11.3
Universities or other higher education institutes	8.5	13.4	13.1	7.2	7.4	11.6	29.4	8.6
Government or public research institutes	6.9	7.5	10.0	4.9	5.7	9.4	14.0	7.1
Any co-operation <sup>1</sup>	25.0	38.2	32.0	25.7	22.8	37.0	60.7	28.5

Location of co-operation partner for technological innovative enterprises by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 7.2

	Nationality of own	nership	Sector of activity	tivity	Number of	Number of persons engaged	ρέ	IA
	Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	technological innovative active enterprises
Ireland	21.6	25.7	26.4	19.8	18.3	28.7	48.6	22.7
Northern Ireland	5.2	6.5	0.9	5.2	4.1	8.2	11.7	5.5
Rest of Europe <sup>1</sup>	11.1	27.4	18.4	13.2	10.7	22.8	40.7	15.5
United States	3.5	16.1	8.1	0.9	3.4	11.6	28.0	6.9
China / India	1.6	8.9	3.7	2.5	1.7	5.6	8.9	3.0
All other countries	0.1	8.7	4.0	3.4	2.0	6.1	13.6	3.7

Respondents could engage in more than one innovation cooperation category, hence the sum of the categories does not equal the total.

<sup>1</sup> Includes the following European Union (EU) countries, EFTA or EU candidate countries: Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Great Britain, Greece, Hungary, Iceland, Italy, Latvia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Great Britain, Greece, Hungary, Iceland, Italy, Latvia, Liechtenstein,

Lithuania, Luxembourg, Macedonia, Malta, Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Switzerland, Turkey, Spain, and Sweden

# **Chapter 8**

### **Barriers to Technological Innovation**

### Introduction

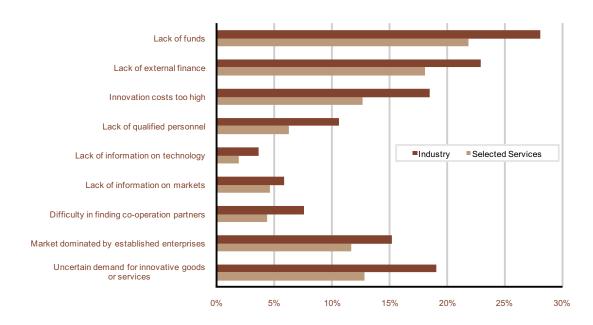
A number of factors that may have curtailed technological innovation activities were listed in the questionnaire and enterprises were asked to rank each of the factors as being of high, medium or low importance. Enterprises were also asked to rank reasons why they did not innovate over the period. Results are shown for factors and reasons that enterprises indicated as being of high importance.

### **Barriers to Technological Innovation**

Those enterprises that were innovative or non-innovative indicated that the three most significant hampering factors were lack of funds, lack of external finance and high innovation costs. Nearly 25% of innovative enterprises indicated that lack of funds was a highly important factor hampering innovation compared to nearly 20% of non-innovative enterprises. In excess of 20% of innovation active firms cited lack of external finance as a high hampering factor. See *Table 8.1*.

Over a quarter (28%) of innovative industrial enterprises indicated that the most significant hampering factor was lack of funds, the corresponding figure for enterprises in the selected services sector was 22%. See Figure 8.1 and Table 8.1.

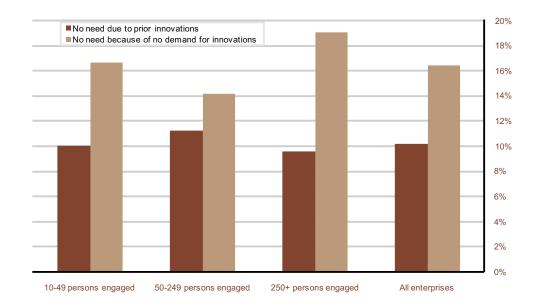
Figure 8.1 Highly important hampering factors to innovation activities for innovative enterprises by sector, 2008 - 2010



### Reasons not to Innovate

Over 16% of non-innovative enterprises indicated that there was no need to innovate because there was no demand to do so and a further 10% cited prior innovations as their reason not to innovate. See Figure 8.2 and Table 8.2.

Figure 8.2 Highly important reasons not to innovate for non-innovative enterprises by number of persons engaged, 2008 - 2010



Close to 19% of non-innovative industrial enterprises indicated that a highly important reason not to innovate was that there was no demand for innovations while in excess of 15% of such enterprises in the selected services sectors also cited this reason. *See Table 8.2.* 

Highly important hampering factors to innovation activities for innovative and non-innovative enterprises by sector and number of persons engaged 2008 - 2010 Table 8.1

			41. 14.				, , , , , , , , , , , , , , , , , , ,		-			%
		Sector of activity	activity			2	umber or per	Number or persons engaged	0			
	Indu	Industry	Selected Services	Services	10	10-49	-09	50-249	7	250+	All Ente	All Enterprises
	Innovative N enterprises	Innovative Non-innovative Innovative Non-innovative interprises enterprises enterprises	Innovative N enterprises	Ion-innovative enterprises	Innovative N enterprises	Innovative Non-innovative nterprises	Innovative N enterprises	Innovative Non-innovative interprises enterprises		Innovative Non-innovative enterprises enterprises	Innovative enterprises	Non- innovative enterprises
Lack of funds	28.1	24.9	21.9	17.6	27.8	21.1	18.4	11.2	11.2	11.1	24.6	19.8
Lack of external finance	22.9	21.5	18.1	15.8	23.8	18.9	12.7	7.5	7.9	9.5	20.2	17.4
Innovation costs too high	18.5	24.1	12.7	13.3	16.6	17.7	13.0	8.0	7.9	7.9	15.2	16.4
Lack of qualified personnel	10.6	6.1	6.3	5.2	8.6	5.9	6.8	2.4	7.5	1.6	8.2	5.4
Lack of information on	9	G.	6	,	ď	G.	c		C		1	Ċ
Lack of information on		-	<u>.</u>	7.7	9	-	5.7	ò		9	7.7	8.7
markets	5.8	4.4	4.6	3.2	5.5	3.9	4.9	1.7	1.9	0.0	5.1	3.6
Difficulty in finding co-operation partners	7.6	6.0	4.4	4.8	6.4	5.7	4.8	1.5	3.3	0.0	5.8	5.2
Market dominated by established enterprises	15.2	13.6	11.6	10.6	13.9	11.9	12.4	9.0	8.4	3.2	13.2	11.5
Uncertain demand for innovative goods or services	19.1	17.8	12.8	10.5	16.6	13.0	13. 4.	9.7	11.7	<del>-</del>	15.5	12.6
												į

Table 8.2 Highly important reasons not to innovate by sector and number of persons engaged, 2008 - 2010

												%
		Sector of activity	f activity			Z	umber of pe	Number of persons engaged	F		'	
	pul	Industry	Selected S	Services	10	10-49	20.	50-249	250+	ŧ	A Enter	All Enterprises
	Innovative	Innovative Non-innovative Innovative Non-innovative Innovative Non-innovative Innovative Innovative Non-innovative Innovative Innova	Innovative Nc enterprises	n-innovative enterprises	Innovative I enterprises	nnovative Innovative Non-innovative Innovative Non-innovative Innovative Innovative Innovative Innovative enterprises enterprises enterprises enterprises enterprises	Innovative I enterprises	Von-innovative enterprises	Innovative N enterprises	on-innovative enterprises	Innovative enterprises	Non- innovative enterprises
No need due to prior innovations	3.7	11.1	6.0	9.7	5.5	10.0	4.1	11.2	2.3	9.5	5.0	10.1
No need because of no demand for innovations	5.6	18.7	7.7	15.4	7.6	16.6	5.3	14.1	3.3	19.0	6.8	16.4

# **Chapter 9**

### **Organisational Innovation**

### Introduction

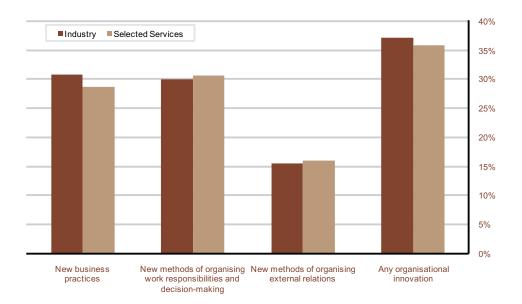
Enterprises were asked details of organisational innovations that they introduced in the period 2008-2010 and to evaluate the objectives of these innovations.

### **Organisational Innovation**

Over one in three (36%) of all enterprises carried out an organisational innovation between 2008 and 2010. The introduction of new business practices and new methods of organising work responsibilities and decision-making were the most cited forms of organisational innovation. Around 30% of enterprises indicated that they engaged in these types of innovation. An organisational innovation was introduced by nearly three in four large enterprises over the survey period. See Table 9.1.

Industrial enterprises and selected services sector enterprises had similar rates in respect of organisational innovations. See Figure 9.1 and Table 9.1.

Figure 9.1 Organisational innovation activity rates by sector, 2008 - 2010

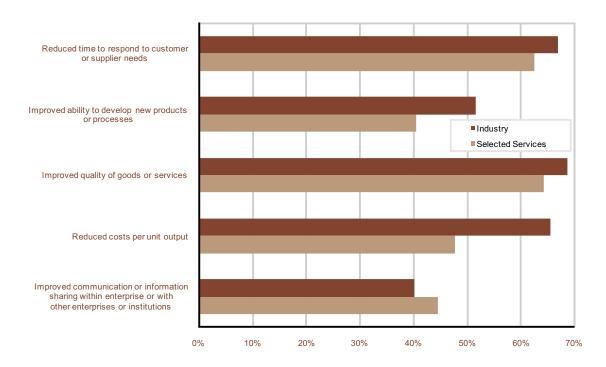


### **Objectives of Organisational Innovation**

Over two-thirds of technological innovative active enterprises that had an organisational innovation indicated that a highly important objective of introducing such innovations was the improvement in quality of goods or services. Similarly, over 64% of enterprises indicated that their objective was the reduction in time responding to customer or supplier needs. *See Table 9.2.* 

Again, over two-thirds of industrial enterprises indicated that highly important objectives of introducing organisational innovations were improved quality of goods or services, along with a reduction in time in responding to customer or supplier needs. Similarly, this compares to nearly two-thirds of selected services sector enterprises that indicated their objective of introducing organisational innovations was both the improvement in quality of goods or services and the reduction in time to respond to customer or supplier needs. See Figure 9.2 and Table 9.2.

Figure 9.2 Highly important objectives of introducing organisational innovations by sector, 2008 - 2010



Organisational innovation activity rates by sector and number of persons engaged, 2008 - 2010 Table 9.1

	Sector of activity	iivity	Number of	Number of persons engaged		
	Industry	Selected Services	10-49	50-249	250+	All Enterprises
New business practices	30.8	28.7	25.0	41.6	67.1	29.5
New methods of organising work responsibilities and decision-making	30.0	30.6	26.7	41.1	60.3	30.4
New methods of organising external relations	15.6	16.1	13.4	22.8	36.1	15.9
Any organisational innovation <sup>1</sup>	37.2	35.9	31.9	49.3	72.9	36.4

<sup>1</sup> Respondents could engage in more than one type of organisational innovation, hence the sum of the categories does not equal the total.

Highly important objectives of technological innovative active enteprises with organisational innovation by sector and number of persons engaged Table 9.2

	Soctor of activity	ijtv	An rodemin	Poscono ancaron		%
	ספכוטו טו מכווי		Namper of	Mulliber of persons engaged		All technological
	Industry	Selected Services	10-49	50-249	250+	innovative active enterprises with organisational innovation
Reduce time to respond to customer or supplier needs	0.79	62.6	64.7	63.0	64.5	64.4
Improve ability to develop new products or processes	51.7	40.5	43.6	47.0	20.0	45.0
Improve quality of goods or services	68.7	64.4	62.9	66.1	68.3	66.2
Reduce cost per unit output	65.5	47.7	50.8	62.4	64.0	54.9
Improve communication or information sharing within enterprise or with other enterprises or institutions	40.3	44.6	42.3	47.8	34.4	42.9

# **Chapter 10**

### **Marketing Innovation**

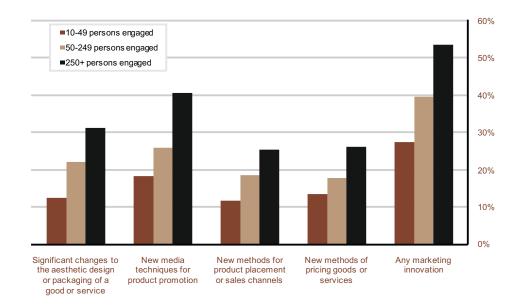
### Introduction

Enterprises were asked details of marketing innovations that they introduced in the period 2008-2010 and to evaluate the objectives of introducing these innovations.

### **Marketing Innovation**

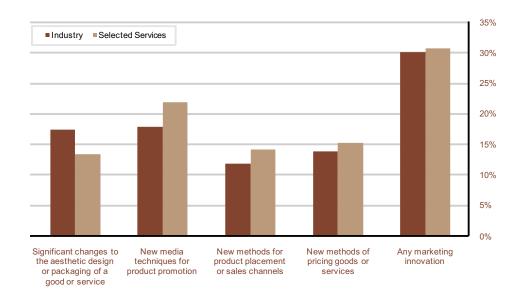
Nearly one in three of all enterprises (30%) carried out a marketing innovation between 2008 and 2010. The most common form of marketing innovation was the introduction of new media or techniques for product promotion and one-fifth of all enterprises indicated that they engaged in this activity. Almost 15% of all enterprises introduced significant changes to the aesthetic design or packaging of a good or service. A marketing innovation was introduced by over a third (39%) of medium sized enterprises and over half (53%) of large enterprises between 2008 and 2010. See Figure 10.1 and Table 10.1.

Figure 10.1 Detailed marketing innovation activity rates by number of persons engaged, 2008 - 2010



Almost one third (30%) of both industrial enterprises and selected services sector enterprises had a marketing innovation. See Figure 10.2 and Table 10.1.

Figure 10.2 Detailed marketing innovation activity rates by sector, 2008 - 2010



Over one in three (34%) foreign owned enterprises introduced a marketing innovation in the period 2008-2010 compared to over one in four (29%) Irish owned enterprises. Close to 23% of foreign owned enterprises introduced new media or techniques for product promotion compared to nearly 20% of Irish owned enterprises. Nearly 18% of foreign owned enterprises introduced significant changes to the aesthetic design or packaging of a good or service while almost 14% of Irish enterprises indicated that they engaged in this activity. See Figure 10.3 and Table 10.1.

35% ■Irish owned Foreign owned 30% 25% 20% 10% 5% 0% Significant changes to New media New methods for New methods of Any marketing the aesthetic design techniques for product placement pricing goods or innovation or packaging of a or sales channels product promotion services good or service

Figure 10.3 Detailed marketing innovation activity rates by nationality of ownership, 2008 - 2010

### **Objectives of Marketing Innovations**

Of those enterprises that engaged in marketing innovations, three-quarters indicated that a highly important objective of introducing such innovations was to increase or maintain market share while nearly three in five enterprises indicated that a highly important objective was to introduce products to new customer groups. See Table 10.2.

In excess of eight in ten large enterprises indicated that a highly important objective of introducing market innovations was to increase or maintain market share while over seven in ten small enterprises cited this factor. See Figure 10.4 and Table 10.2.

90%
10-49 persons engaged 50-249 persons engaged 80%
70%
60%
50%
40%
30%
20%

Introduce products to new

customer groups

10%

Introduce products to new

geographic markets

Figure 10.4 Highly important objectives for marketing innovations by number of persons engaged, 2008 - 2010

Source: CSO/Forfás - Community Innovation Survey 2008 - 2010.

Increase or maintain market share

Three-quarters of both industrial and selected services sector enterprises indicated that a highly important objective of introducing market innovations was to increase or maintain market share. See Figure 10.5 and Table 10.2.

Increase or maintain market share

Introduce products to new customer groups

Introduce products to new geographic markets

Figure 10.5 Highly important objectives for marketing innovations by sector of activity, 2008 - 2010

Over seven in ten of both foreign owned and Irish owned enterprises indicated that a highly important objective of introducing marketing innovations was to increase or maintain market share. See Figure 10.6 and Table 10.2.

Increase or maintain market share

Introduce products to new customer groups

Introduce products to new geographic markets

Figure 10.6 Highly important objectives for marketing innovations by nationality of ownership, 2008 - 2010

Table 10.1 Marketing innovation activity rates by nationality of ownership, sector and number of persons engaged, 2008 - 2010

								%
	Nationality of ownership	wnership	Sector of activity	ctivity	Number of	Number of persons engaged	peg	÷
	Irish	Foreign	Industry	Selected Services	10-49	50-249	250+	All Enterprises
Significant changes to the aesthetic design or packaging of a good or service	13.9	17.7	17.4	13.3	12.4	22.0	31.0	14.7
New media or techniques for product promotion	19.8	22.5	17.8	21.9	18.3	25.7	40.4	20.4
New methods for product placement or sales channels	12.6	15.7	11.8	14.1	11.6	18.5	25.3	13.3
New methods of pricing goods or services	14.4	15.6	13.8	15.1	13.4	17.7	26.0	14.6
Any marketing innovation <sup>1</sup>	29.4	34.1	30.1	30.6	27.4	39.4	53.4	30.4

Highly important objectives for marketing innovations, by nationality of ownership, sector and number of persons engaged, 2008 - 2010 Table 10.2

All enfernrises	with marketing innovation	75.2	59.4	39.5
laged	250+	81.8	68.2	40.5
Number of persons engaged	50-249	80.2	65.3	46.2
Number of	10-49	73.1	56.9	37.5
tivity	Selected Services	75.4	57.3	35.2
Sector of activity	Industry	75.1	63.5	47.3
wnership	Foreign	78.8	62.3	41.4
Nationality of ownership	Irish	74.0	58.5	39.0
		Increase or maintain market share	Introduce products to new customer groups	Introduce products to new geographic markets

<sup>&</sup>lt;sup>1</sup> Respondents could engage in more than one type of marketing innovation, hence the sum of the categories does not equal the total.

# **Chapter 11**

### **Creativity and Skills**

### Introduction

A pilot module was included in the CIS 2008-2010 survey that included some new questions on creativity and skills. Enterprises were asked whether they employed individuals with certain skills in-house and/or whether these skills were obtained from external sources or deemed not relevant. These skills included graphic arts, web design and software development. Enterprises were also asked if they used various methods from brainstorming sessions to training employees on how to develop new ideas or creativity and to indicate if they were successful.

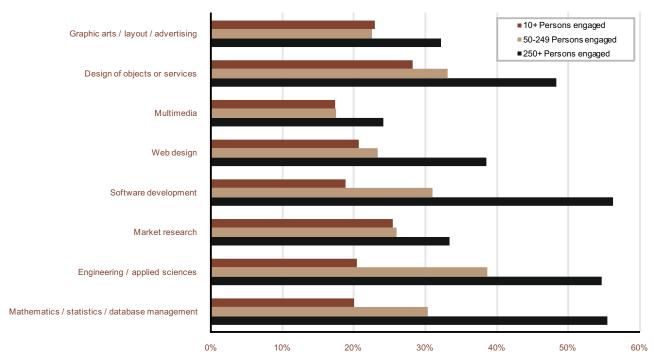
The tables and graphs presented here are in respect of technological or non-technological innovation active enterprises. These are enterprises that have: carried out a product innovation; a process innovation; have abandoned or on-going innovation activities; an organisational or marketing innovation during the three year period 2008-2010.

### In-house or Externally Obtained Creative Skills

Over 88% of innovative active enterprises used creative skills during the period 2008-2010. Almost 45% of all innovative active enterprises obtained graphic arts/layout/advertising skills from external sources in this period while nearly 24% of such enterprises employed individuals with these skills in-house. *See Table 11.1*.

The larger the enterprise the more likely it was to employ individuals with these skills in-house; over 48% of large enterprises employed individuals to design objects or services compared to 33% of medium sized enterprises and 28% of small enterprises. *See Figure 11.1 and Table 11.1.* 

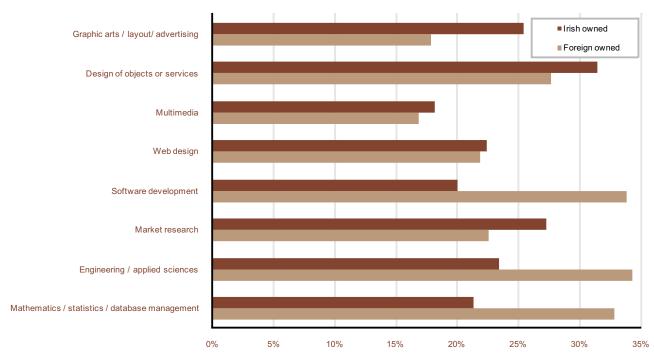
Figure 11.1 Creativity and skills employed in house by technological or non-technological innovative enterprises by number of persons engaged, 2008 - 2010



Over half of both industrial and selected services sector enterprises obtained web design services from external sources in this period. See Table 11.1.

Over a third of foreign owned enterprises employed individuals with software development skills in-house compared to a fifth of Irish owned enterprises. See Figure 11.2 and Table 11.1.

Figure 11.2 Creativity and skills employed in house by technological or non-technological innovative enterprises by nationality of ownership, 2008 - 2010

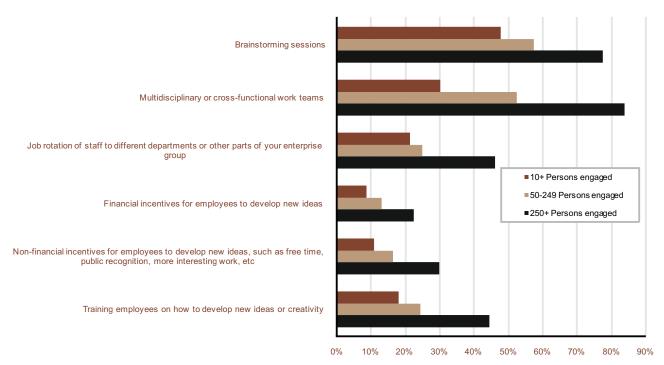


### Methods used to Stimulate Ideas and Creativity among Staff

Over half of innovative active enterprises cited brainstorming sessions as a successful method used for stimulating new ideas and creativity among staff. Close to two-fifths of such enterprises rated the use of multidisciplinary or cross-functional work teams as a successful method of stimulating creativity among staff. See Table 11.2.

Over three-quarters of large enterprises rated the use of brainstorming sessions as a successful method of stimulating new ideas/creativity among staff compared to nearly one in two small enterprises. See Figure 11.3 and Table 11.2

Figure 11.3 Type of creativity and skills employed by technological or non-technological innovative enterprises that are rated as successful, by number of persons engaged, 2008 - 2010



Excluding financial and non-financial incentive categories, both industry and selected services sector innovation active enterprises reported fairly similar rates of success in respect of the various methods used to foster creativity. See Table 11.2

Foreign owned innovation active enterprises were more likely than Irish owned innovation active enterprises to rate as successful each of the methods used to stimulate new ideas and creativity among staff. See Table 11.2

Table 11.1 Creativity and skills employed by technological or non-technological innovative enterprises, by nationality of ownership, sector and number of persons engaged, 2008 - 2010

Creativity and skills of which					namper of persons engaged		מים	
Creativity and skills of which	Irish	Foreign	Industry	Services	10-49	50-249	250+	All innovative enterprises
of which	89.7	84.5	8.06	86.7	86.4	92.8	97.5	88.4
Graphic arts/layout/advertising								
Employed in house	25.4	17.8	19.4	26.2	23.1	22.6	32.2	23.5
Obtained from external sources	46.1	40.0	43.4	45.3	43.1	46.8	55.5	44.6
Skills not used/not relevant	33.4	46.0	39.9	34.5	37.5	36.2	27.5	36.6
Design of objects or services								
Employed in house	31.4	27.7	34.0	28.1	28.3	33.2	48.3	30.5
Obtained from external sources	27.7	27.4	30.7	25.6	25.3	32.7	38.6	27.7
Skills not used/not relevant	43.8	49.3	38.6	49.6	48.6	38.7	26.3	45.2
Multimedia								
Employed in house	18.2	16.9	13.4	20.8	17.4	17.6	24.2	17.8
Obtained from external sources	30.6	30.0	28.7	31.7	27.3	37.1	45.8	30.5
Skills not used/not relevant	52.8	55.3	58.1	50.3	55.9	47.9	41.9	53.4
Web design								
Employed in house	22.4	21.9	17.2	25.7	20.7	23.4	38.6	22.3
Obtained from external sources	2.09	35.7	55.1	53.7	55.8	51.8	44.1	54.3
Skills not used/not relevant	22.8	45.9	30.6	27.5	27.9	31.1	31.4	28.8
Software development								
Employed in house	20.0	33.8	18.6	26.9	18.8	31.0	56.4	23.6
Obtained from external sources	44.7	37.1	40.1	44.4	40.0	20.7	47.0	42.7
Skills not used/not relevant	39.0	38.1	8.44	34.7	43.1	28.9	20.3	38.8
Market research								
Employed in house	27.3	22.6	26.2	26.0	25.5	26.1	33.5	26.1
Obtained from external sources	27.4	36.8	29.1	30.3	25.3	40.2	48.7	29.8
Skills not used/not relevant	49.0	47.2	48.1	48.8	51.9	40.3	36.0	48.5
Engineering/applied sciences								
Employed in house	23.5	34.3	39.7	17.2	20.4	38.7	54.7	26.2
Obtained from external sources	12.5	15.9	19.6	9.2	10.0	20.6	28.8	13.4
Skills not used/not relevant	65.1	56.6	46.5	73.9	0.69	48.8	38.1	62.9
Mathematics/statistics/database management								
Employed in house	21.4	32.9	22.0	25.9	20.1	30.4	55.5	24.3
Obtained from external sources	11.2	17.9	13.4	12.7	10.6	17.2	27.5	13.0
Skills not used/not relevant	6.79	53.4	66.1	62.9	68.9	57.1	30.9	64.2

Table 11.2 Type of creativity and skills employed by technological or non-technological innovation enterprises that are rated as successful, by nationality of ownership, sector and number of persons engaged, 2008 - 2010

								%
	Nationality of ownership	vnership	Sector of activity	ctivity	Number of	Number of persons engaged	gaged	
	Irish	Foreign	Industry	Services	10-49	50-249	250+	All innovative enterprises
Brainstorming sessions	48.4	61.0	48.1	54.0	48.0	57.4	77.5	51.7
Multidisciplinary or cross-functional work teams	30.6	59.3	35.8	39.4	30.2	52.5	83.9	38.0
Job rotation of staff to different departments or other parts of enterprise group	21.7	28.7	22.1	24.5	21.4	25.0	46.2	23.6
Financial incentives for employees to develop new ideas	7.7	18.1	7.0	12.7	8.7	13.2	22.5	10.4
Non-financial incentives for employees to develop new ideas, such as free time, public recognition, more interesting work, etc	6. 6	22.7	8.2	16.6	11.0	16.4	30.1	13.2
Training employees on how to develop new ideas or creativity	18.8	27.2	20.7	21.2	18.1	24.5	44.5	21.0

# **Chapter 12**

# Other Business Indicators and Innovation

### Introduction

Detailed business statistics are collected annually by the CSO in the Census of Industrial Production (CIP) and Annual Services Inquiry (ASI) surveys. An analysis was done matching the earlier CIS 2008 results with both these CIP and ASI survey results for 2008 to allow additional findings to be presented. It was not possible to do this analysis for 2010 as CIP and ASI final results for 2010 will not be available until later this year. The analysis for 2010 will be carried out and presented on the CSO website when this data becomes available. Consequently, the results for the CIS 2008 matching analysis are presented here.

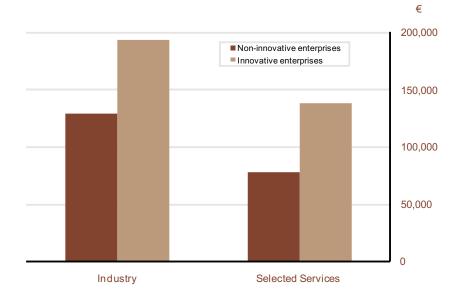
It is important to note that the results presented in this chapter should be regarded as indicative measures only as they are calculated based on a smaller matched sample of enterprises with 20 or more persons engaged. This analysis does not cover enterprises in NACE sectors 65-67¹ (Financial intermediation). The tables presented here are in respect of technological innovative and technological non-innovative enterprises.

#### Gross Value Added

In 2008, innovation active enterprises had an average Gross Value Added (GVA) per person engaged of over €171,000 compared to €96,000 in non-innovative enterprises. There was also a significant difference in average GVA per person engaged in industrial enterprises where innovative enterprises had an average GVA per person engaged of €194,000 compared to €130,000 for non-innovative enterprises. There was also a significant difference in the selected services sector where enterprises engaged in innovation activities had an average GVA per person engaged of €139,000 compared to €78,000 for non-innovative enterprises. See Figure 12.1 and Table 12.1.

<sup>&</sup>lt;sup>1</sup> See Appendix 2 for NACE Rev. 2 Classification.

Figure 12.1 Gross value added per person engaged in technological innovative and non-innovative enterprises by sector, 2008



Source: CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

Table 12.1 Gross value added per person engaged in technological innovative and non-innovative enterprises by sector, 2008

	Technological innovative enterprises	Technological non-innovative enterprises	All technological innovative and non-innovative enterprises
Industry	194,118	129,927	180,575
Selected Services	139,244	78,115	114,205
All enterprises	170,977	96,031	147,817

Source: CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

### **Labour Costs**

Labour costs per person engaged were higher in innovative enterprises when compared to non-innovative enterprises. Labour costs per person engaged for all enterprises with at least 20 persons engaged were €55,000. Labour costs per person engaged in innovative enterprises were €61,000 while the corresponding figure for non-innovative enterprises was €41,000. See Table 12.2.

Table 12.2 Labour costs per person engaged in technological innovative and non-innovative enterprises by sector, 2008

	Technological innovative enterprises	Technological non-innovative enterprises	All technological innovative and non-innovative enterprises
Industry	55,878	39,673	52,458
Selected Services	67,076	42,370	59,956
All enterprises	60,600	41,437	54,678

Source: CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

#### **Capital Acquisitions**

The rate of capital acquisitions for innovative enterprises was 86% compared to 74% for non-innovative enterprises in 2008. Nearly 84% of innovative enterprises in the industrial sector had capital acquisitions in 2008 compared to nearly 70% of non-innovative industrial enterprises. While over 89% of innovative enterprises in the selected services sector had capital acquisitions, nearly 77% of non-innovative enterprises made such acquisitions. *See Table 12.3.* 

Table 12.3 Percentage of technological innovative and non-innovative enterprises with capital acquisitions by sector, 2008

	Technological innovative enterprises	Technological non-innovative enterprises	All technological innovative and non-innovative enterprises
Industry	83.6	69.9	78.6
Selected Services	89.2	76.6	83.0
All enterprises	86.4	74.1	81.1

Source: CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

#### **Exports**

In 2008, innovative enterprises were more likely to be engaged in the exporting of goods and services when compared to non-innovative enterprises. Almost three in five enterprises who were innovation active had exports, compared to over a third of non-innovative enterprises. Nearly three quarters of innovation active industrial enterprises engaged in export activities compared to 49% of non-innovation active enterprises. Almost one in two of all innovation active enterprises in the selected services sector engaged in exporting in 2008 compared to less than one third of non-innovative enterprises in the sector. See Table 12.4.

Table 12.4 Percentage of technological innovative and non-innovative enterprises engaged in exporting by sector, 2008

	Technological innovative enterprises	Technological non-innovative enterprises	All technological innovative and non-innovative enterprises
Industry	73.5	49.1	64.7
Selected Services	44.9	27.9	36.6
All enterprises	59.1	35.6	48.9

Source: CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

#### **E-Commerce**

Over four in five innovative enterprises had a website in 2008 compared to three in five non-innovative enterprises. More than three quarters of innovation active industrial enterprises had a website compared to almost two thirds of non-innovative enterprises in the sector. Over 84% of innovative enterprises in the selected services sector had a website compared to 70% of non-innovative enterprises. See Table 12.5.

Table 12.5 Percentage of technological innovative and non-innovative enterprises with a website by sector, 2008

	Technological innovative enterprises	Technological non-innovative enterprises	All technological innovative and non-innovative enterprises
Industry	78.1	63.3	72.7
Selected Services	84.3	70.3	77.4
All enterprises	81.1	67.8	75.3

Source: CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

Over a half of all innovative enterprises in the industrial sector had orders via e-commerce in 2008 compared to 39% of non-innovative enterprises. In the selected services sector, 51% of innovative enterprises received such orders compared to 37% of non-innovative enterprises. See Table 12.6.

Table 12.6 Percentage of technological innovative and non-innovative enterprises with orders via e-commerce<sup>1</sup> by sector, 2008

	Technological innovative enterprises	Technological non-innovative enterprises	All technological innovative and non-innovative enterprises
Industry	51.9	41.5	48.2
Selected Services	51.3	36.8	44.2
All enterprises	51.6	38.5	45.9

**Source:** CSO/Forfás - Community Innovation Survey 2006 - 2008; Annual Services Inquiry 2008; Census of Industrial Production 2008.

<sup>&</sup>lt;sup>1</sup> Enterprises who received orders via email, EDI (Electric Data Interchange) or internet in 2008.

# **Background Notes**

#### Introduction

The Community Innovation Survey (CIS) 2008-2010 is a survey of innovation activities of enterprises in Ireland and other EU Member States. The CIS is carried out under Commission Regulation (EC) No 1450/2004 implementing Decision No 1608/2003/EC. The survey collects information about product and process innovation; organisational and marketing innovation; along with other key variables during the three year period 2008 to 2010 inclusive. Most questions cover new or significantly improved goods or services or the implementation of new or significantly improved processes, logistics or distribution methods.

The CIS 2008-2010 was jointly conducted by the Central Statistics Office (CSO) and Forfás to increase efficiency in the collection of statistical data and to reduce the burden on the participating enterprises. Data was collected in accordance with Section 33 of the Statistics Act, 1993 and with EU law and the survey was carried out under the agreed set of international rules as laid out in the OECD Oslo manual. Data are strictly confidential and will be used only for statistical purposes.

#### Survey

The CIS survey sampled enterprises with ten or more persons engaged in the selected NACE categories as shown in Appendix 2. The CSO and Forfás jointly conducted the survey as a postal survey, while also giving respondents the option to complete the questionnaire online. A total of 4,532 survey forms were issued to the sampled enterprises from the CSO's Business Register in April 2011 and responses were returned for 3,245 enterprises. Reminders were then issued in May, June, July and August 2011. The sample returns were grossed using the CSO Business Register population to produce overall results. Appreciation is extended to enterprises who took the time to complete and return survey forms.

#### Questionnaire

The CIS questionnaire is included in Appendix 4 and is also available from the CSO website. Go to www.cso.ie and then go to Business Sectors: Science and Technology.

# Key to NACE Rev. 2 Classification

The selected NACE divisions below are included in the results of the CIS 2008-2010.

#### Industry (All divisions) - Divisions 05 to 39

- 05 Mining of coal and lignite
- 06 Extraction of crude petroleum
- 07 Mining of metal ores
- 08 Other mining and quarrying
- 09 Mining support service activities
- 10 Manufacture of food products
- 11 Manufacture of beverages
- 12 Manufacture of tobacco products
- 13 Manufacture of textiles
- 14 Manufacture of wearing apparel
- 15 Manufacture of leather and related products
- Manufacture of wood and products of wood and cork; except furniture; manufacture of articles of straw and plaiting materials
- 17 Manufacture of paper and paper products
- 18 Manufacture of reproduction of recorded media
- 19 Manufacture of coke and refined petroleum products
- 20 Manufacture of chemicals and chemical products
- 21 Manufacture of basic pharmaceutical products and pharmaceutical preparations
- 22 Manufacture of rubber and plastic products
- 23 Manufacture of other non-metallic mineral products
- 24 Manufacture of basic metals
- 25 Manufacture of fabricated metal products, except machinery and equipment
- 26 Manufacture of computer, electronic and optical products
- 27 Manufacture of electrical equipment
- 28 Manufacture of machinery and equipment n.e.c.
- 29 Manufacture of motor vehicles, trailers and semi-trailers
- 30 Manufacture of other transport equipment

- 31 Manufacture of furniture
- 32 Other manufacturing
- 33 Repair and installation of machinery and equipment
- 35 Electricity, gas, steam and air conditioning supply
- 36 Water collection, treatment and supply
- 37 Sewerage
- 38 Waste collection, treatment and disposal activities; materials recovery
- 39 Remediation activities and other waste management services

#### Services - Divisions 45 to 99

- 45\* Wholesale and retail trade and repair of motor vehicles and motorcycles
- 46 Wholesale trade, except of motor vehicles and motorcycles
- 47\* Retail trade, except of motor vehicles and motorcycles
- 49 Land transport; transport via pipelines
- 50 Water transport
- 51 Air transport
- Warehousing and support activities for transportation
- 53 Postal and courier activities
- 55\* Accommodation
- 56\* Food and beverage service activities
- 58 Publishing activities
- 59\* Motion picture, video and television programme production, sound recording and music publishing activities
- 60\* Programming and broadcasting activities
- 61 Telecommunications
- 62 Computer programming, consultancy and related activities
- 63 Information service activities
- 64 Financial service activities, except insurance and pension funding
- 65 Insurance, reinsurance and pension funding, except compulsory social security
- 66 Activities auxiliary to financial services and insurance activities
- 68\* Real estate activities
- 69\* Legal and accounting activities
- 70\* Activities of head offices; management consultancy activities
- 71 Architectural and engineering activities; technical testing and analysis
- 72\* Scientific research and development
- 73\* Advertising and market research
- 74\* Other professional, scientific and technical activities
- 75\* Veterinary activities
- 77\* Rental and leasing activities
- 78\* Employment activities
- 79\* Travel agency, tour operator and other reservation service and related activities
- 80\* Security and investigation activities
- 81\* Services to buildings and landscape activities
- 82\* Office administrative, office support and other business support activities
- 84\* Public administration and defence; compulsory social security
- 85\* Education
- 86\* Human health activities
- 87\* Residential care activities

- 88\* Social work activities without accommodation
- 90\* Creative, arts and entertainment activities
- 91\* Libraries, archives, museums and other cultural activities
- 92\* Gambling and betting activities
- 93\* Sports activities and amusement and recreation activities
- 94\* Activities of membership organisations
- 95\* Repair of computers and personal and household goods
- 96\* Other personal service activities
- 97\* Activities of households as employers of domestic personnel
- 98\* Undifferentiated goods-and services-producing activities of private households for own use
- 99\* Activities of extraterritorial organisations and bodies

<sup>\*</sup> Not included in CIS 2008 - 2010

### **Definitions**

**Product Innovation:** The introduction of a new good or service or a significantly improved good or service with respect to its capabilities. The product innovation could either be new to the market or new to the firm.

**Process Innovation:** The introduction of a new or significantly improved production process, distribution method, or support activity for goods and services. The process innovation could either be new to the market or new to the firm.

**New to Market Innovation:** An innovation activity, which saw the introduction of a new good or service by the firm onto its operating market before other competitors.

**New to Firm Innovation:** An innovation activity which saw the introduction of a significantly improved good or service to the firm, that was already available from competitors in the operating sector.

**Innovation Expenditure:** Spending on activities to support and implement production or process innovations.

**Organisational Innovation:** The implementation of new or significant changes in firm structure or management methods that are intended to improve your firms use of knowledge, the quality of your goods and services or the efficiency of work flows.

**Marketing Innovation**: The implementation of a new marketing concept or strategy that differs significantly from your enterprise's existing marketing methods and which has not been used before.

**CIS 2008-2010 Survey Form** 







An Phríomh-Oifig Staidrimh Central Statistics Office

If above details are incorrect, please amend and mark X in this box



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# The Community Innovation Survey 2010

You are obliged by law to complete and return this form to the Central Statistics Office by the 20th of May 2011

Statutory Basis: This inquiry is conducted under the Statistics (Community Innovation Survey) Order 2010 (S.I. No. 562 of 2010) made under the Statistics Act, 1993. The information you provide will be treated as strictly confidential in accordance with section 33 of the Statistics Act, 1993 and with EU law. It will be used only for statistical purposes.

The Community Innovation Survey is a survey of innovation activities by businesses in Ireland and other EU Member States. Data from the survey allow benchmarking exercises to be carried out comparing innovation performance in Ireland with other European nations. Data and analysis from the survey underpins policymaking both in Ireland and in the EU and serves to promote further support for innovation across the economy.

The survey collects information about product and process innovation as well as organisational and marketing innovation during the three year period 2008 to 2010 inclusive. Most questions cover new or significantly improved goods or services or the implementation of new or significantly improved processes, logistics or distribution methods. In order to be able to compare enterprises with and without innovation activities, we request all enterprises to respond to all questions, unless otherwise instructed.

The survey is jointly conducted by the CSO and Forfás to increase efficiency in the collection of statistical data and to reduce the burden on the participating enterprises.

Thank you in advance for your participation in this survey. We would be grateful if you could complete and return this form in the Freepost envelope provided before 20th May 2011. The form is in a computer readable format and we would appreciate if you could complete it as clearly as possible.

Note: You can complete an online version of this form at https://eforms.cso.ie - To submit the form you will need Adobe Reader 8 or higher which can be downloaded free of charge from www.adobe.com.

Results from this survey will be published on the CSO website www.cso.ie.

Gerard O'Hanlon

Director General, CSO

Martin Shanahan CEO, Forfás



### Unless otherwise indicated please answer each question by marking X in the appropriate box(es)

## 1. General information about the enterprise

		<u>.</u>	Jiiiiati	on about the on	ito prioo					
	under c	commo	n owner	ship. Each enterpris	f an enterprise groes in the group can sed office is also part o	serve different m	narkets, a			
	Yes		<b>→</b>	In which country	y is the head office	e of your group	olocated	1?		
	No									
W	hich y	ou ar	e respo	nsible in Ireland	orise group, pleas . Exclude all sub	osidiaries or p	oarent e	nterprises.		
1.2	In wh	iich g	eograp	hic markets did y	our enterprise se	ell goods and	l/or serv	vices during	the three	e years 2008 to 2010
							Yes	No		
			Local /	regional within Ire	eland					
			Nation	al						
			Northe	rn Ireland						
				European Union (l ate countries*	EU) countries, EF	TA or EU				
			All othe	er countries						
	Bulg Hun	garia, ngary,	Croatia Iceland	, Cyprus, Czech R , Italy, Latvia, Liec	nion (EU) countrie Republic, Denmark htenstein, Lithuan kia, Slovenia, Switz	, Estonia, Finl ia, Luxemboui	and, Fra rg, Mace	ince, Germar edonia, Malta	ny, Great , Netherla	Britain, Greece,
2.	Produ	ct (a g	good or	a service) innov	ation					
					uction of a <b>new</b> or its or sub-systems		improve	ed <b>good or s</b> e	e <b>rvice</b> wit	th respect to its
- F	Produc	t inno	vations	(new or improved	) must be new to y	our enterprise	, but the	ey do not nee	d to be n	ew to your market.
- F	Produc	t inno	vations	could have been o	originally develope	d by your ente	erprise o	or by other en	terprises	
				ngible object such o goods.	as a smart phone	, furniture, or p	oackage	d software, b	ut downlo	padable software,
As	service	e is us	ually int	angible, such as r	retailing, insurance	e, educational	courses	, air travel, co	onsulting,	etc.
2.1		_		-	10, did your enter	-		Yes	No	
					s. (Exclude the sinned changes of a sc					If <b>no</b> to both options go to
	New	or sig	nificantl	ly improved servic	es.					Section 3



2.2 Were any of your product innovations during the three years 2008 to 2010:			
	Yes	No	
New to your market?			36786
Your enterprise introduced a new or significantly improved good or service onto your market before your competitors (it may have already been available in other markets)	Ш	Ш	36
Only new to your firm?	_	_	
Your enterprise introduced a new or significantly improved good or service that was already available from your competitors in your market	Ш		
Using the previous definitions, please estimate how your total turnover in 2010 was distinct the following categories.	stribute	d betwee	n
New or significantly improved goods and service innovations introduced during 2008 to 2010 that were new to your market	П	%	
New or significantly improved goods and service innovations introduced during 2008 to 2010 that were <b>new to your enterprise but not new to the market</b>		%	
Goods and services that were <b>unchanged or only marginally modified</b> during 2008 to 2010 (include the resale of new goods or services purchased from other enterprises)	Ц	%	
Total turnover in 2010	1 0	0 %	
3. Process innovation			
A process innovation is the implementation of a <b>new</b> or <b>significantly</b> improved production pr	ocess.	distribution	า
method, or support activity for your goods or services.	,		
- Process innovations must be new to your enterprise, but they do not need to be new to yo	ur mark	et.	
- The innovation could have been originally developed by your enterprise or by other enterp	rises.		
- Exclude purely organisational innovations - these are covered in section 9.			
3.1 During the three years 2008 to 2010, did your enterprise introduce:	Yes	No	
New or significantly improved methods of manufacturing or producing goods or services			
New or significantly improved logistics, delivery or distribution methods for your inputs, goods or services			
New or significantly improved supporting activities for your processes, such as maintenance systems or operations for purchasing, accounting or computing			
4. Ongoing or abandoned innovation activities for process and product innovations			
Innovation activities include the acquisition of machinery, equipment, software and licenses; development work, design, training, marketing and R&D when they are <b>specifically</b> undertaking implement a product or process innovation. Also include basic R&D as an innovation activity to a product and/or process innovation.	ken to d	evelop and	
4.1 During 2008 to 2010 did your enterprise have any innovation activities that did not result in a product or process innovation because the activities were:	Yes	No	
Abandoned or suspended before completion	.03		
	Ш	Ш	
Still ongoing at the end of 2010			

Page 3

ı		E	Example			€ 000's	
ı	Please enter all monetary values i € and to the nearest THOUSAND	n	€10	),000 =		10,0	000
5.1	During the three years 2008 to 201 and if so what were those expendi			engage in th	ne following	innovation	activities
	In-House R&D (Include capital expenditur buildings and equipment specifically for F Creative work undertaken within your enterprithe stock of knowledge for developing new an products and processes (include software devin-house that meets this requirement)	R&D) se to increase nd improved	Yes	No	2010	Expenditu,, 0	re 0 0 0
	Purchase of External R&D  Same activities as above, but performed by o (including other enterprises or subsidiaries wit or by public or private research organisations by your enterprise	thin your grou	p) <b>''</b>		,[		000
	Acquisition of machinery, equipment ar (Exclude expenditures on equipment spe Acquisition of advanced machinery, equipment hardware or software to produce new or significant improved products and processes	ecifically for F			,,	,,0	000
	Acquisition of other external knowledge Purchase or licensing of patents and non-pate inventions, know-how and other types of know other enterprises or organisations for the deve new or significantly improved products and pr	ented vledge from elopment of			,	],[0	000
	Total Innovation Expenditure 2010			<u> </u>	, ,	,C	00
	6. Co-operation for innovation activ	vities					
6.1	During the three years 2008 to 2010, di innovation activities with other enterprises activities. Both partners do not need to cout of work with no active co-operation.	rises or inst or non-com	itutions?Inno nercial institut	vation co-ope	eration is ation	Yes No	If <b>no</b> go to Section 7
6.2	Please indicate the type of co-operation	n partner by	location (tick	all that apply)			
	Type of co-operation partner	Ireland	Northern Ireland	Other Europe*	United States	China or India	All other countries
	A. Other enterprises within your enterprise group						
	B. Suppliers of equipment, materials, components or software						
	C. Clients or customers						
	D. Competitors or other enterprises in your sector						
	E. Consultants, commercial labs or private R&D institutes						
	F. Universities or other higher education institutions						
	G. Government or public research institutes						

5. Innovation activities and expenditures for process and product innovations



\* Include the following European Union (EU) countries, EFTA or EU candidate countries: Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Great Britain, Greece, Hungary, Iceland, Italy, Latvia, Liechtenstein, Lithuania, Luxembourg, Macedonia, Malta, Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Switzerland, Turkey, Spain, and Sweden

# 7. Factors hampering product and process innovation activities

7.1	<b>During the</b>	three years	2008 to 2010	, how important	were the	following	factors in	preventing y	our e	nterprise
	from innova	ating or in h	nampering vo	ur innovation ad	ctivities?					

86	
36/	Ш
	0

				Degree of Importance			
			High	Medium	Low	Factor not experienced	
		Lack of funds within your enterprise or group					
	Cost factors	Lack of finance from sources outside your enterprise					
		Innovation costs too high					
		Lack of qualified personnel					
	Knowledge factors	Lack of information on technology					
		Lack of information on markets					
		Difficulty in finding cooperation partners for innovation					
		Market dominated by established enterprises					
	Market factors	Uncertain demand for innovative goods or services					
	Reasons not to innovate	No need due to prior innovations by your enterprise					
		No need because of no demand for innovations					
8.	Objectives t	for your product and process innovation	s during 2	008 to 2010			
8.1		nt were each of the following objectives for y process innovations during the three years 20			roduct (goo	d or	
	If your enterp	orise had several projects for product and pr		ovations, make a	an overall e	valuation	
			High —	Medium —	Low	Not relevant	
	Increase rang	e of goods or services					
	Replace outda	ated products or processes					
	Enter new ma	rkets or increase market share					
	Improve qualit	y of goods or services					
	Improve flexib	ility for producing goods or services					
	Increase capa	city for producing goods or services					
	Reduce labou	r costs per unit output					
	Reduce mater	rial and energy costs per unit output					
	Reduce enviro	onmental impacts					

### 9. Organisational innovation

An organisational innovation is a new organisational method in your enterprise's business practices (including knowledge management), workplace organisation or external relations that has not been previously used by your enterprise.

- It must be the result of strategic decisions taken by management

	- Exclude mergers or acquisitions, even if for the first time							
9.1	During the three years 2008 to 2010, did your enterprise	introduce:		Yes	No	1		
	New <b>business practices</b> for organising procedures (i.e. supply chain management, business re-engineering, killean production, quality management etc.)	nowledge mai	nagement,					
	New methods of organising work responsibilities and decision-making (i.e. first use of a new system of employee responsibilities, team work, decentralisation, integration or de-integration of departments, education/training systems, etc)					If no to all options go Section 10 otherwise	go to	
	New methods of <b>organising external relations</b> with a public institutions (i.e. first use of alliances, partnerships, outsourcing or sub-contents of the public institutions).					Question 9	1.2	
9.2	How important were each of the following objectives for introduced during the three years 2008 and 2010 inclusive		orises' organis	ational i	nnova	tions		
	If your enterprise introduced several organisational inno	ovations, m High	ake an overal <b>Medium</b>	evalua <b>Lo</b>		Not relevant		
	Reduced time to respond to customer or supplier needs				]			
	Improved ability to develop new products or processes				]			
	Improved quality of your goods or services			5	]			
	Reduced costs per unit output				]			
	Improved communication or information sharing within your enterprise or with other enterprises or institutions				]			
10	. Marketing innovation							
	marketing innovation is the implementation of a new marketin nterprise's existing marketing methods and which has not bee			differs si	gnificar	ntly from your		
-	It requires significant changes in product design or packagin Exclude seasonal, regular and other routine changes in mark	g, product p	lacement, prod	uct prom	otion o	r pricing		
10.1	During the three years 2008 to 2010, did your enterprise	introduce:		Yes	No			
	Significant changes to the aesthetic <b>design</b> or <b>packag</b> service (exclude changes that alter the product's functional - these are product innovations)							
	New media or techniques for <b>product promotion</b> (i.e. first time use of a new advertising media, a new brand loyalty cards, etc)	image, introdu	uction of			If <b>no</b> to all options go	to	
	New methods for <b>product placement</b> or sales channel (i.e. first time use of franchising or distribution licenses, dire retailing, new concepts for product presentation, etc)	els ect selling, exc	slusive			Section 11 otherwise go to Question 10.2		
	New methods of <b>pricing</b> goods or services (i.e. first time use of variable pricing by demand, discount sy	ystems, etc)						



10.2	2 How important were each of the following objectives for you during the three years 2008 and 2010 inclusive?	ır enterpr	ise's marketin	g innovation	is introduce	d
	If your enterprise introduced several marketing innovations	, make a igh	n overall evalu Medium	uation <b>Low</b>	Not relevant	36786
	Increase or maintain market share					
	Introduce products to new customer groups					
	Introduce products to new geographic markets					
	Creativity and skills					
11.	1 During the three years 2008 to 2010, did your enterprise em skills, or obtain these skills from external sources?	ploy indi	viduals in-hou	se with the f	ollowing	
	Tick both "Emplo	oyed-in-hou	use" and "obtaine			pplicable.
			Employed in-house	Obtained from exterr sources*	nal Skills n	
	Graphic arts/layout/advertising					
	Design of objects or services					
	Multimedia (combining audio, graphics, text, still pictures, animat	ion, video	etc.)			
	Web design					
	Software development					
	Market research					
	Engineering / applied sciences					
	Mathematics/statistics/database management					
11.2	*include freelancers, consultants, other independent enterprises  2 During the three years 2008 to 2010, did your enterprise use ideas or creativity among your staff? If yes, was the metho increasing creativity?	any of t	he following m	nethods to <u>st</u>	imulate nev	<u>v</u>
		ľ	Methods used	and:	M	ethod
		Successfu	Not successf	Dont kno		t used
	Brainstorming sessions			Succes	]	
	Multidisciplinary or cross-functional work teams				]	
	Job rotation of staff to different departments or other parts of you enterprise group	ır 🗌			]	
	Financial incentives for employees to develop new ideas				]	
	Non-financial incentives for employees to develop new ideas, sur as free time, public recognition, more interesting work, etc.	ch			]	
	Training employees on how to develop new ideas or creativity					

### Your comments and feedback

We welcome your feedback. Please tell us what you think about this form and also let us know what type of published data would be useful to your business.

	mins
Comments:	
Ciamatura	
Signature	Phone ( )
Position in enterprise	E-mail
Date/ 2011	Website www

Thank you for taking the time to complete this form.